

Checklist for the 'Urban Reforms Agenda' under JNNURM

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 $\mathcal{J}_{\mathcal{M}}$ nurm $_{\mathrm{Reform}\ \mathrm{Agenda}}$

Checklist for the 'Urban Reforms Agenda' under JNNURM

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STAKEHOLDER CONSULTATIONS FOR REFORMS

DESIRED OBJECTIVE/S

JNNURM requires the states/ cities to commit to reforms after effective consultations held across agencies and institutions involved in undertaking these reforms. It should be ensured that meaningful consultations are held at both the State and City levels on the reforms agenda, prior to the Memorandum of Agreement being entered into with the MoUD, Government of India.

DETAILS OF CONSULTATIONS

Please provide the list of agencies / stakeholders consulted

| S.No | Stakeholders Consulted (Name position and agency / institution) |
|------|---|
| 1 | Five Meetings with Councillors |
| 2 | Two Meetings with Hon'ble MLA's and MP's |
| 3 | Ten Meetings with Stakeholders in different parts of Srinagar |
| 4 | |
| 5 | |
| 6 | |

$\mathbf{M}_{\text{andatory}}\,\mathbf{R}_{\text{eforms at the level of the State Government}}$

Indicate when incorporated, etc...

S1. IMPLEMENTATION OF THE 74TH CONSTITUTIONAL AMENDMENT ACT

DESIRED OBJECTIVE/S

JNNURM requires certain reforms to be undertaken by states/ cities in implementing the 74th Constitutional Amendment Act in its letter and spirit. The State should ensure meaningful association and engagement of Urban Local Bodies in the entire gamut of urban management functions, including but not limited to the service delivery function by parastatal agencies. Over a period of seven years, the Mission aims to ensure that all special agencies that deliver civic services in urban areas to ULBs are either transferred and / or platforms are created for accountability to ULBs for all urban civic service providers in transition.

CURRENT STATUS

a. Please indicate the status of implementation of the following as per the Act:

Constitution of municipalities, and last when i. No Yes Indicate number of municipalities constituted, last elections held, etc Composition of municipal councils, and last when ii. Yes No *Indicate number of municipal councils* constituted, last elections held, etc..... iii. Reservation of seats for women, SCs and STs Indicate number of reserved seats against No Yes total etc. Comment on constitution and membership, iv. Constitution of District Planning Committees (DPCs) No Yes *etc* Comment on constitution and Constitution of Metropolitan Planning Committee (MPCs) No V. Yes membership, etc....

Yes

No

vi. Incorporation of Schedule 12 into the State Municipal Act

| No. | Functions listed in 12 th Schedule | Incorporated in the Act ¹ | Transferred to ULBs ² |
|-----|---|--------------------------------------|-------------------------------------|
| a | b | c | d |
| 1 | Urban Planning including town planning | Completely | Not yet |
| 2 | Regulation of land-use and construction of buildings | Completely | Partly by SMC |
| 3 | Planning for economic and social development | Completely | Not yet |
| 4 | Roads and bridges | Completely | Not yet |
| 5 | Water supply- domestic, industrial and commercial | Completely | Not yet |
| 6 | Public health, sanitation, conservancy and SWM | Completely | Not yet |
| 7 | Fire services | Completely | Not yet |
| 8 | Urban forestry, protection of environment and ecology | Completely | Not yet |
| 9 | Safeguarding the interests of weaker sections society including the handicapped and mentally retarded | Not yet | Not yet |
| 10 | Slum improvement and upgradation | Completely | Party by SMC |
| 11 | Urban poverty alleviation | Completely | Not yet |
| 12 | Provision of urban amenities and facilities- parks, gardens and playgrounds | Completely | Not yet |
| 13 | Promotion of cultural, educational, and aesthetic aspects | Completely | Not yet |
| 14 | Burials and burial grounds, cremations, cremation grounds and electric crematoriums | Completely | Not yet |
| 15 | Cattle pounds, prevention of cruelty to animals | Completely | SMC |
| 16 | Vital statistics including registration of births and deaths | Completely | SMC |
| 17 | Public amenities including street lighting, parking lots, bus stops and public conveniences | Completely | Partly by SMC |
| 18 | Regulation of slaughter houses and tanneries | Completely | SMC |

Please indicate which of the functions of Schedule 12 have been incorporated into the State Municipal Act and transferred to ULBs by indicating a Yes or No b. against columns 'c' and 'd'

In case of any of the above functions have not been transferred or transferred only partly, please specify the other agencies involved and its role vis-à-vis c. ULBs.

The other agencies involved in above noted function are Town Planning Organization, Srinagar Development Authority, Social Welfare Department, R&B Department, PHE Deptt., Directorate of Fire Services, Forest/Environment Deptt., Gardens, Parks & Floriculture Deptt. and Education Department.

¹ Indicate as either : Completely, No, or Partly ² Indicate as either : Completely, No, or Partly

| d. | Please indicate whether the transfer of functions has been accompanied by transfer of staff. Yes No Partly |
|----|--|
| | If no, please specify the extent to which ULBs have been given powers and resources to recruit staff for managing transferred functions. |
| e. | If the DPC/MPC has been constituted, please attach a copy of the Act. Yes No |
| f. | If the DPC/MPC has not been constituted, has the legislative process for their constitution been initiated? (*) Yes No Please specify status, if the process has been initiated. |
| g. | Please indicate the status of SFC - have they been constituted? When was the last SFC constituted? |
| h. | Please indicate whether SFCs submitted their recommendations.YesNoIf yes, what is the status of implementation? |
| | The State Government has already constituted Municipal Finance Commission, which has furnished its recommendations . The Government has agreed to the reforms recommended by the said commission. The most important recommendations of the commission with regard to devolution of tax income has already been implemented. Presently the government provides 10% of its tax income to the Urban Local Bodies |

* In J&K State, District Development Boards have been constituted as early as in mid seventies for planning of District Plan. The Hon'ble Mayor of SMC is member of this said District Development Board for District Srinagar. However DPC is being constituted.

TIMELINE FOR REFORMS

MUNICIPAL ELECTIONS

| a. | If elections to the municipalities have not been held, | Yearl | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|-------|---|-------|-------|-------|-------|-------|-------|-------|
| | Please indicate when this will be held. (Already held) | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| DISTR | ICT PLANNING COMMITTEE / METROPOLITAN PLANNING COMMITTEE | | | | | | | |
| b. | If the answer to 1(e) (i) is no, then please provide a time schedule | Yearl | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | for constituting the DPC/MPC. (Indicate year for enactment of Act in box) | | | | | | | |

Please provide timelines for steps leading up to enactment of legislation for constitution of DPC / MPC.

Under J&K Municipal Corporation Act 2000, and J&K Panchayat Raj Act 1989, the District Development Board is entrusted with the job for District Planning which includes Planning for Srinagar Municipal Corporation also.

Please specify the reasons for delay, if any.

STATE FINANCE COMMISSION

c. Please provide timetable for constitution of SFC, acceptance and implementation of its recommendations

The State Govt. has already constituted Municipal Finance Commission, which has furnished its recommendations. The Govt. has agreed to the reforms recommended by the said commission. The most important recommendation of the Commission with regard to devolution of tax income has already been implemented. Presently the Govt. provides 10% of its total tax income to the Urban Local Bodies.

CONVERGENCE OF URBAN MANAGEMENT FUNCTIONS

d. Resolution³ by Government expressing commitment to implement the 74th Amendment Act⁴ with respect to convergence of urban management functions with ULBs (Note: This resolution should be passed within 6 months of signing of MOA under JNNURM and a copy submitted to MOUD.)

³ In case of issues to be decided at the State Government level, a 'Resolution' would imply the resolutions passed by State Legislative Assembly/Cabinet. Similarly in case of issues to be decided at the city level, 'Resolution' would imply the resolutions passed by the Municipal Council

e. Please provide timeline in years of when the State plans to complete the transfer of the following functions

| No. | Functions listed in 12 th Schedule | Gov. Resolution | Cabinet Approval | Amendment of State/Municipal Acts | Implementation |
|-----|---|--------------------|---------------------|--------------------------------------|----------------------|
| 1 | Urban Planning including town planning | | | Note below* | 3 rd year |
| 2 | Regulation of land-use and construction of buildings | | | State Act | 3 rd year |
| 3 | Planning for economic and social development | | | | ^{5th} year |
| 4 | Roads and bridges | | | | 5 th year |
| 5 | Water supply- domestic, industrial and commercial | | | | 4 th year |
| 6 | Public health, sanitation, conservancy and SWM | | | | Ist year |
| 7 | Fire services | | | | 7 th year |
| 8 | Urban forestry, protection of environment and ecology | | | J&K Mpl. Act 2000 | 7 th year |
| 9 | Safeguarding the interests of weaker sections society including the handicapped and mentally retarded | | | | 3 rd year |
| 10 | Slum improvement and upgradation | | | Already taken up | Ist year |
| 11 | Urban poverty alleviation | | | By Amendment | 4 th year |
| 12 | Provision of urban amenities and facilities- parks, gardens and playgrounds | | | Already taken up | Ist year |
| 13 | Promotion of cultural, educational, and aesthetic aspects | | | By Amendment | 5 th year |
| 14 | Burials and burial grounds, cremations, cremation grounds and electric crematoriums | | | Already taken up | Ist year |
| 15 | Cattle pounds, prevention of cruelty to animals | | | Already taken up | Ist year |
| 16 | Vital statistics including registration of births and deaths | | | Already taken up | Ist year |
| 17 | Public amenities including street lighting, parking lots, bus stops and public conveniences | | | Already taken up | Ist year |
| 18 | Regulation of slaughter houses and tanneries | | | Already taken up | Ist year |

* Note: The 74th Amendment of Constitution of India is not applicable to the J&K State. However, a list of functions to be conducted by the Srinagar Municipal Corporation contains these provisions and are already incorporated in the J&K Municipal Corporation Act 2000. The list of functions of the Srinagar Municipal Corporation as per the provisions of the said act are enclosed herewith.

f. Specify approaches intended to be adopted by State Government to achieve convergence of urban management functions into the functioning of ULBs, please specify the methods.

This can be done by way of unbundling of services. e.g. parastatals or other agencies may operate, maintain, own assets and collect user charges for delivery of these municipal services, so long as they are accountable to SMC. Service levels will be fixed by SMC. The SMC will be empowered and capacitated to ensure delivery of services at the defined level by the service provider/s, through the mechanisms of contractual arrangements. Such mechanisms are consistent with the reforms envisaged under the 74th Constitutional Amendment Act)

- 4. Note: This can be done by way of unbundling of services. e.g. parastatals or other agencies may operate, maintain, own assets and collect user charges for delivery of these municipal services, so long as they are accountable to ULBs. Service levels should be fixed by ULBs. The ULBs should be empowered and capacitated to ensure delivery of services at the defined level by the service provider/s, through the mechanisms of contractual arrangements. Such mechanisms are consistent with the reforms envisaged under the 74th Constitutional Amendment Act)
- 5. Specify NA where not applicable. The list should correspond to items specified in table under 1. b. as those partly or not transferred to ULBs.

S2. INTEGRATION OF CITY PLANNING AND DELIVERY FUNCTIONS

DESIRED OBJECTIVE/S

JNNURM requires certain reforms to be undertaken by states/ cities in the area of institutional convergence at the city level, with an objective to assign or associate elected ULBs with "city planning and delivery functions". During the Mission period, JNNURM envisages that the process of planning and delivery of all urban infrastructure development and management functions and services will converge with the functioning of the ULBs. ⁵

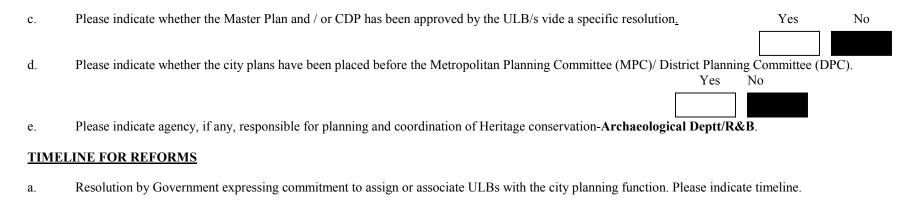
CURRENT STATUS

a. Specify agency / agencies involved in planning of urban development and delivery of infrastructure services.

| Sector | Agency undertaking planning | Agency/ agencies undertaking delivery of services | Prevailing role of ULB/s in planning vis- à-vis respective sectors |
|--------------------------------|---|---|---|
| For e.g. Land-use management | <u>T</u> PO/SDA | SMC | Active role |
| Town planning | TPO Kashmir | SMC | Active role |
| Traffic and Transport services | Transport Deptt/SRTC/Pvt. Transport/Traffic Police | SRTC/Pvt Transport | No role |
| Water supply and sewerage | PHE/UEED | PHE/UEED | No role |
| Solid Waste Management | SMC | SMC | Exclusive role |

b. Please specify the agency that coordinated the preparation of CDPs under the JNNURM in the Mission cities-SDA

⁵ Such integration is all the more critical in cities / urban agglomerations where there are multiple ULBs, vis-à-vis a single parastatal agency engaged in spatial planning, trunk infrastructure development and provision of network services (for e.g. water supply, sewerage or transport)



- b. If the answer to (d) above is 'No', please indicate a timeline of when the city plans will be placed before the MPC/DPC
- c. Please indicate sequence of steps to integrate ULB/s with the city planning function.

| Areas of planning ⁶ | Steps to integrate ULB/s with the planning function | Targeted year of the Mission period |
|---|---|-------------------------------------|
| Land-use and spatial planning | | Already exist |
| Development of new areas | | Already exist |
| Basic infrastructure services, such as • water supply, • sewerage • sanitation | Devolution process under implementation -do- | By 2008 By 2008 Already exist |
| Traffic and transport services | It is with State Govt. under taking (SRTC) | |
| Renewal of inner city areas | | Already exist |
| Heritage conservation | Looked after by Archaeological Deptt./R&B Department | |
| Building regulation | | Already exist |
| Socio-Economic planning Any other | Social Welfare Department | |

d. Please indicate sequence of steps to integrate ULB/s with the delivery of services.

⁶ The areas of planning should cover all aspects of urban development and management

| Areas of service delivery ⁷ | Steps to integrate ULB/s with the service delivery function | Targeted year of the Mission period |
|---|---|--|
| Urban Planning including town planning | Proposals are in offing | |
| Regulation of land-use and construction of buildings | | Already exist |
| Planning for economic and social development | Proposals are in offing | |
| Roads and bridges | Proposals are in offing | |
| Water supply- domestic, industrial and commercial | Proposals are in offing | |
| Public Health, Sanitation, Conservancy and SWM | | Already exists |
| Fire services | Proposals are in offing | |
| Urban forestry, protection of environment and ecology | Proposals are in offing | |
| Safeguarding the interests of weaker sections society including the handicapped and mentally retarded | Proposals are in offing | |
| Slum improvement and upgradation | | Already exists |
| Urban poverty alleviation | Proposals are in offing | |
| Provision of urban amenities and facilities- parks, gardens and playgrounds | | Already exists |
| Promotion of cultural, educational, and aesthetic aspects | Proposals are in offing | |
| Burials and burial grounds, cremations, cremation ground s and electric crematoriums | Proposals are in offing | |
| Cattle pounds, prevention of cruelty to animals | | Already exists |
| Vital statistics including registration of births and deaths | | Already exists |

⁷ The areas of service delivery should correspond to all areas listed under Schedule 12 of the 74th Constitutional Amendment Act

| Public amenities including street lighting, parking lots, bus stops and public conveniences | Already exists |
|---|----------------|
| Regulation of slaughter houses and tanneries | Already exists |

e. Any other related reform steps being undertaken to achieve institutional convergence (please use additional space to specify the details and corresponding timelines targeted)

S3. RENT CONTROL REFORMS

DESIRED OBJECTIVE/S

JNNURM requires certain reforms to be undertaken by states/ cities in area of rent control legislation, with the objective of having a system that balances the rights and obligations of landlords and tenants to encourage construction and development of more housing stock, as well as promoting an efficient and robust rental/tenancy market, so as to improve the availability of housing across all income categories.

CURRENT STATUS

- a. Please provide a short note on the present Rent Control Legislation, which provides the following details:
 - i. rights of landlord to get possession back
 - ii. rights of tenants to continue their tenancy
 - iii. obligations of tenants with regard to regular rental payments/ maintenance of tenanted property/ adherence to lease agreements, if present

Yes

Yes

No

No

- iv. provision for periodic review of rentals, in accordance with market conditions
- v. fixing of Standard Rents, periodicity of review, and dispute resolution mechanisms

We have already J&K Houses and Shops Rent Control Act 1966 which has been enacted and rules framed there-under notified. The said Act is not evenly balanced. However, the Act provides for fixation of rent at market value. The Act is being modified/repealed as per guidelines under JNNURM with suitable modifications to suit local conditions.

b. Please indicate whether you have adopted the Model Rent Control Legislation circulated by GOI:

- i. Adopted as is
- ii. Adopted with modifications. If so, please specify

As stated above the said Act is being modified in accordance with Modern Rent Control Act circulated by GOI with certain modifications to suit the local conditions.

| | iii. Please specify year of adoption | | 2008 | | | |
|----|---|------------------|--------------|----------|---------------|-------------------|
| c. | Please indicate the number of properties under Rent Control Act | Being surveye | d | | | |
| d. | Please indicate whether Rent Control Act applies to new construction & new tenar | ncies | Yes N | 0 | | |
| e. | Please indicate whether there are any special provisions for weaker sections of soc | viety | Yes N | o | | |
| f. | Please indicate the number of rent control cases pending in various courts related t | to JNNURM cit | ties | Will b | e provided w | ithin 3 months |
| g. | Please indicate the annual trend in new cases being filed related to rent control (Will be provided within 3 months) | | 2002-03 | 2003-04 | 2004-05 | 2005-06 |
| h. | Is there any mechanism for providing guidelines to fix rents on the basis of market (if yes, please provide a brief description below) | rates for existi | ng tenancies | | Yes | No |
| | As already stated above, the State Govt. is committed to ammend the Rent of guidelines of JNNURM shall be put into such Law | Control Act an | d the necess | sary mec | nanism for fi | xation of rent as |

i. Please indicate prevailing dispute resolution mechanisms, if such exist.

Through Courts

TIMELINE FOR REFORMS

a. Resolution by Government expressing commitment to establish new Rent Control system (Note: This resolution should be passed within 6 months of signing of MOA under JNNURM and a copy submitted to MOUD.) Please indicate timeline.

| b. | Defining the Rights and Obligations of landlords and tenants | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|----|--|-------|-------|-------|-------|-------|-------|-------|
| | | | | | | | | |

per

- i. rights of landlord to get possession back
- ii. rights of tenants to continue their tenancy
- iii. obligations of tenants with regard to regular rental payments/ maintenance of tenanted property/ adherence to lease agreements, if present
- iv. provision for periodic review of rentals, in accordance with market conditions

c. Establishing a new Rent Control legislation

| i. | Setting up a Committee/Team to draft/amend legislation | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|----------------------|--|--------------------|---------------------|-------|-------|--------|-------|-------|
| ii. | Stakeholder consultations | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| iii. | Preparation of Draft legislation | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| iv. | Approval of the Cabinet/ Government | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| v. | Final enactment of the legislation by Legislature | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| vi. | Notification | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| vii. | Preparation and notification of appropriate subordinate legislation | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| viii | . Implementation by municipality (ies) | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| Please indicate peri | iodicity of revision of rents/rental value guidance, and when next due | Periodi periodi | icity : No icity | fixed | | Next d | ue: | |
| Setting up mechani | sm for periodic review of rents/ rental value guidance | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |

d.

e.

| f. | Institute Dispute resolution mechanisms (e.g. Special Tribunals/ Courts etc) | Year1 Year2 Year3 Year4 Year5 Year6 Year7 Image: State S |
|----|---|---|
| | By instituting dispute resolution Courts / Tribunals | |
| g. | Any other reform steps being undertaken (please use additional space to specify) | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| | Information dissemination / amendment of old Act. The rent control reforms will be comn the SMC website under preparation shall be updated periodically to contain information | U I |

S4. RATIONALISATION OF STAMP DUTY

DESIRED OBJECTIVE/S

JNNURM requires certain reforms to be undertaken by states/ cities to rationalise Stamp Duty, with the objective of establishing an efficient real estate market with minimum barriers on transfer of property so as to be put into more productive use.

CURRENT STATUS

a. Please indicate the current Stamp Duty Regime, including surcharge or any other levy on transfer of property

The state has well defined stamp duty regime which covers all transfers of property.

b. Please indicate when the stamp duty rate was last revised and by what percentage.

The stamp duty was last reduced from 22% to 7.5%. However, this shall be applicable after the District Magistrate notifies the area-wise market value of land and other properties. Currently this exercise is going on.

c. Please indicate whether any concessions to particular classes of individuals or institutions are being provided

| Type of Concession | Qualifying Institution/Individual |
|-----------------------|-----------------------------------|
| Stamp Duty Concession | Development Authorities |
| Stamp Duty Concession | House Building Cooperatives |
| | |

(Please add additional rows if necessary)

d. Please provide the total collection from Stamp Duty over the last 5 years (including surcharge or any other levy on transfer of property)

| 2000-2001 | 2001-2002 | 2002-2003 | 2003-2004 | 2004-2005 | 2005-06 |
|-----------|-----------|-----------|-----------|-----------|---------|
| 21.06 | 26.08 | 25.68 | 33.58 | 39.25 | 46.43 |
| | | | | | |

(in crores)

e. Please indicate % and quantum of revenue from Stamp Duty shared with JNNURM cities in the State.

i. ULB's share in % 0%

ii. Quantum shared with JNNURM cities in last three years (in Rs. Crores) - Nil

| Name of City | 2003-2004 | 2004-2005 | 2005-2006 |
|--------------|-----------|-----------|-----------|
| City 1 | | | |
| City 2 | | | |
| | | | |

- f. Please indicate the basis of collection of Stamp Duty, i.e.
 - i. Declared Value
 - ii. Higher of the Standard Guidance Value/ Declared Value
 - iii. Any other method (please specify)

- g. Please indicate the use of information technology in the following:
 - i. Maintenance of records

To be computerized

ii. Maintenance of guidance values

To be computerized

TIMELINE FOR REFORMS

- a. Resolution by Government expressing commitment to reduce Stamp Duty⁸ to 5% (or less than 5% if the State so desires) within Mission period. The resolution should provide the timetable for reducing the Stamp Duty in a phased manner, i.e. year-wise (Note: This resolution should be passed within 6 months of signing of MOA under JNNURM and a copy submitted to MOUD.) Please indicate timeline. **Agred**
- b. Fix the periodicity for revising the guidance value for levy of Stamp Duty

Every 2 Years

c. Indicate the time-table for reducing the stamp duty rate to 5% (Indicate % of Stamp Duty in the box)

| | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
|----------------|--------|--------|--------|--------|--------|--------|--------|
| Stamp duty (%) | | | 7.5 | 7.0 | 6.5 | 6.0 | 5 |

d. Any other reform steps being undertaken (please use additional space to specify)

| Yearl | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|-------|-------|-------|-------|-------|-------|-------|
| | | | | | | |

1. Computerized registration of properties to be introduced.

⁸ The rate of Stamp Duty implies total % that is levied, including surcharge and other levies on transfer of property.

S5. REPEAL OF URBAN LAND CEILING AND REGULATION ACT (ULCRA)

DESIRED OBJECTIVES:

JNNURM requires that States undertake to repeal the ULCRA with the objective of increasing the supply of land in the market and the establishment of an efficient land market.

CURRENT STATUS

| a. | Please indicate if ULCRA has been repealed in the state? | Yes No | |
|----|--|--------|----|
| | | | NA |

b. If the answer to 1 (a) is no, then please provide any steps that have been taken in this direction

The State does not have any ULCRA and therefore the need of repeal does not arise.

TIMELINE FOR ACTION ON REFORMS

a. The State must pass a resolution for the repeal of ULCRA within 6 months of signing of MOA under JNNURM and a copy submitted to MOUD. Please indicate timeline. Agreed

| b. | The State legislature to pass a resolution in compliance with the repeal of ULCRA Act passed by the Parliament in 1999 | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|----|--|-------|-------|-------|-------|-------|-------|-------|
| c. | Notification of the above by the State government | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | | | | | | | | |
| d. | Any other reform steps being undertaken (please use additional space to specify) | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

S6. COMMUNITY PARTICIPATION LAW

DESIRED OBJECTIVE/S

JNNURM requires certain reforms to be undertaken by states/ cities in area of Community Participation, with the objective of institutionalising citizen participation as well as introducing the concept of the Area Sabha in urban areas. The larger objective is to integrate involvement of citizens in municipal functioning, e.g. setting priorities, budgeting provisions, exerting peer pressure on compliance to regulation, etc. The Community Participation Law refers to the appropriate provisions that need to be made in the state-level municipal statute(s) for the establishment of such a 3rd or 4th tier structure within the municipal body precisely as described above. These enactments will also need to ensure clear definition of functions, duties and powers of each of these tiers, and provide for the appropriate devolution of funds, functions and functionaries as may be decided by the State Government to these levels.

CURRENT STATUS

a. Please provide a list of the current decision-making/advisory platforms in the municipality:

| Municipality-level | Municipal Corporation | | Standing Committees/Commissioner | |
|-----------------------------|----------------------------------|---|--|--|
| | Municipal Committees | Municipal Committees | | |
| | Other (specify) | | | |
| Ward-level | Ward(s) Committee ⁹ | Number of Wards | 68 | |
| | | Number of Ward(s) Committees | | |
| | | Average population/ Wards Committee | 16176 | |
| | | Number of Ward(s) Committee | NA | |
| | | members/ Ward(s) Committee | · · · · · · · · · · · · · · · · · · · | |
| | | Method of selection of Ward(s) | NA | |
| | | Committee members | | |
| | Any other provision for Ward | l Committee (specify) | NA | |
| Below the Ward Level | Any other Committee below | the Ward Level (specify) | No | |
| | | | | |
| Additional Specific | (this could be at any level; pl | ease specify those that the ULBs formally | No. However, there is a provision for | |
| Committees / associations | recognise and integrate into the | heir working, for e.g. Resident Welfare | constitution of special committees for | |
| | Associations, Community De | velopment Societies, etc) | studying a special budget and | |
| | | | submitting their recommendations to | |
| | | | the General Council of Srinagar | |
| | | | Municipal Corporation | |

b. Please indicate whether there is any formal process for community participation in municipal budgeting If the answer to question 1 (b) is Yes, please describe the process below (use annexures wherever applicable):



Srinagar Municipal Corporation consists of 68 wards. Every ward has a Councillor who is elected by the voters. The average population of each ward is16,176 souls. Since a member comes from micro level, he takes care of his area and for this purpose he conducts detail discussions with his electors, though informal. Besides we have various committees is Municipal Corporation which deliberate on various aspects of policy, planning and budgeting.

⁹ As per the 74th Constitutional Amendment Act, ULBs may constitute a committee representing more than one municipal ward, or may constitute such committee for each municipal ward.



The city plans are formulated on the basis of vision document in the form of Master Plan. Presently the Srinagar city is governed by Master Plan 2001-2021. The Master Plan is formulated by the expert bodies. It is thrown open to public scrutiny by inviting objections from the general public through print and electronic media. The objections so received are analyzed by the expert committee. It is only after this process the Master Plan is formulated. Hence there is a comprehensive community participation in city planning activities. However, the Govt. is also contemplating to provide for community participation laws and these will be framed at the later stage of implementation of JNNURM.

d. Please indicate levels of Community Participation that took place in CDP/DPR documents submitted to JNNURM so far i. Please indicate whether the City Development Plan (CDP) been prepared with community participation



If yes, please indicate the alignment of this community participation process to the proposed Community Participation Law¹⁰

| Complete Alignment | Community participation process done through Area Sabha and Ward Committee structures envisaged in Community Participation Law | |
|--------------------|---|-----|
| Partial alignment | Community participation process done through ward-level processes | Yes |
| Minimal alignment | Community participation process done through city-wide process | |

TIMELINE FOR REFORMS

- a. Resolution by Government expressing commitment to establish a new Community Participation Law Please indicate timeline (Note: This resolution should be passed within 6 months of signing of MOA under JNNURM and a copy submitted to MOUD.) Agreed.
- b. Please indicate the changes you propose to make in your JNNURM city/cities and the timeline for these changes:
 - i. Number of tiers intended to be established in the municipality. Please explain the rationale.

3

¹⁰ Please tick mark in third column as appropriate

ii. For each tier, please state the prevailing / intended composition of the tier:

| No | Name | Description | Composition |
|----|---|--|--|
| 1 | Municipality | Corporation | Elected, Ex-officio and Co-opted members |
| 2 | (Intermediary regional platform, e.g. Wards/Borough/Zonal Committee) | Wards | No proposal to constitute the regional platforms |
| 3 | Ward Committee | Each ward will have its ward committee | Councillor concerned and segments of public opinion and representatives of social, cultural and education institution |
| 4 | Area Sabha | Area Sabha will be constituted | By the Corporation |

c. Proposed Activity-mapping of functions in Community Participation Law (for each of the functions of the Municipality)

| No | Municipal Function | Specific activities to be taken at each level below: | | | | | |
|----|---|--|---------------------------------|------------------------------------|-------------------|--|--|
| | | Municipality | Intermediary Level (specify) | Ward Committee | Area Sabha | | |
| 1 | Urban planning including town planning | \checkmark | | Consultation and involvement | | | |
| 2 | Regulation of land-use and construction of buildings. | | | Monitoring/Reporting of violations | Area Sabhas | | |
| 3 | Planning for economic and social development. | \checkmark | | Consultation and involvement | will be involved | | |
| 4 | Roads and bridges. | \checkmark | | Consultation and involvement | in identification | | |
| 5 | Water supply for domestic, industrial and | \checkmark | | Consultation and involvement | | | |
| | commercial purposes. | | | | of problem areas | | |
| 6 | Public health, sanitation conservancy and SWM | V | | Maintenance | and proposing | | |
| 7 | Fire services | | | Consultation and involvement | prioritization of | | |
| 8 | Urban forestry, protection of the environment and | \checkmark | | Consultation and involvement | prioritization of | | |
| - | promotion of ecological aspects | 1 | | | public demands | | |
| 9 | Safeguarding the interests of weaker sections | \checkmark | | Identification of beneficiaries | to be addressed | | |
| | of society, including the handicapped and mentally retarded | | | under various schemes | | | |
| 10 | Slum improvement and upgradation. | √ | | Consultation and involvement | .Also the | | |
| 11 | Urban poverty alleviation | V | | Consultation and involvement | Municipal | | |
| 12 | Provision of urban amenities and facilities such as | N N | | Maintenance | Functions at S. | | |
| 12 | parks, gardens playgrounds | , | | Winterfunce | | | |
| 13 | Promotion of cultural, educational and aesthetic | | | Consultation and involvement | No. 12, 13, 14, | | |
| _ | aspects | | | | 15 and 18 will | | |
| 14 | Burials and burial grounds; cremations, cremation | \checkmark | | Consultation and involvement | be assigned to | | |
| | grounds and electrical crematoriums | | | | be assigned to | | |
| 15 | Cattle pounds; prevention of cruelty to animals. | \checkmark | | Consultation and involvement | them for | | |
| 16 | Vital statistics including registration of births and | \checkmark | | Reporting | maintenance. | | |
| | deaths. | | | | | | |
| 17 | Public amenities including street lighting, parking | | | Maintenance | | | |
| | lots, bus stops and public conveniences | | | | | | |
| 18 | Regulation of slaughter houses and tanneries | \checkmark | | Monitoring | | | |

Note: the above functions are taken from Schedule XII of the 74th CAA. If the municipality performs additional functions, these should also be included in the list above. Describe proposed role in the boxes in brief, especially in columns for Ward Committee and Area Sabha

| d. | Time schedule for enactment of Community Participation Law or Amendment of existing Municipality Laws: | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
|----|--|---|
| e. | Time schedule for notification of the rules pertaining to the Community Participation Law, or amendment in legislation: | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |

Note: States will be required to submit documents related to the above to JNNURM Mission Directorate at appropriate milestones in this process, for evaluation of actual compliance for successive disbursal of funds

f. Interim process for Community Participation in Municipal functions while Community Participation Law is being enacted and notified please indicate if there are any steps being taken by the Municipality to create opportunities for community participation while the Community Participation Law is being enacted.¹¹

| Extent of Participation | Mechanisms | Response of JNNURM City / State |
|--------------------------------|--|---------------------------------|
| Complete Community | Community participation being encouraged through | |
| Participation Structure being | structures like the Area Sabha and Ward | |
| established | Committee, as envisaged in Community | |
| | Participation Law | |
| Partial community | Community participation process done through | |
| participation structures being | ward-level processes | , |
| established | | |
| Minimal Community | Community participation process being undertaken | |
| Participation Structures being | marginally, or not in any organised manner | |
| established | | |

¹¹ Edit the text in the table as appropriate

S7. PUBLIC DISCLOSURE LAW

DESIRED OBJECTIVE/S

JNNURM requires certain reforms to be undertaken by states/ cities in area of disclosure of information to public, with the purpose that municipalities and parastatal agencies have to publish various information about the municipality / agency and it's functioning on a periodic basis. Such information includes but is not limited to statutorily audited annual statements of performance covering operating and financial parameters, and service levels for various services being rendered by the municipality.

CURRENT STATUS

a. Please provide a list of the parastatal agencies and the month in which their budget was formally passed for each financial year

| Agency: | 2003-04 | 2004-05 | 2005-06 |
|--|------------|------------|------------|
| Municipal Corporation | March 2003 | March 2004 | March 2005 |
| Other parastatal agencies (list each below): | | | |
| 1. | | | |
| 2. | | | |
| 3. | | | |

b. Please provide the latest year for which the statutory audit of accounts has been completed.

| Agency | Accounts complete upto | Accounts audit complete |
|--|------------------------|-------------------------|
| | year | upto year |
| Municipal Corporation | 2004-05 | 2004-05 |
| Other parastatal agencies (list each below): | | |
| 1. | | |
| 2. | | |
| 3. | | |

c. Please indicate whether there is any formal provision for public disclosure of accounts and audit statements of municipality/ other parastatal agencies. If Yes, please highlight the appropriate clauses below: <u>Yes</u> No



We have already Right to Information Act in the State. It provides provision for such scrutiny. However, the state Government is drafting a bill titled Public Disclosure Law for the Municipal Bodies as per the guidelines of the JNNURM.

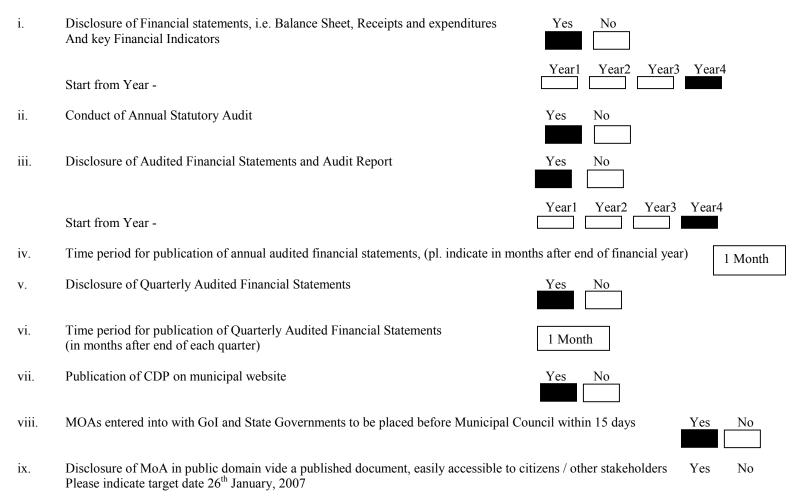
d. Please indicate prevailing mechanisms in the ULB / parastatal agency, if any, for dissemination of information as per table below:

| No. | Information pertaining to | Prevailing disclosure / dissemination mechanism (Please specify | | | | |
|-----|--|---|--|--|--|--|
| | | communication channel and frequency) | | | | |
| 1. | Key municipal / parastatal agency officials and contacts | Available on SMC Telephone Directory | | | | |
| 2. | City Development Plans and other plans | Available in SMC and other related offices | | | | |
| 3. | Municipal finance and accounts | Available office of CAO, SMC | The whole | | | |
| 4. | Procedures for various approvals / permits | Available in related offices of SMC | information shall | | | |
| 5. | Schemes managed by the municipal body, especially those related to poverty alleviation, women, children and weaker sections of society | Available in related offices of SMC | - information shall be put on web and | | | |
| 6. | Procedures to access various services provided by the ULB | Available in related offices of SMC | shall be | | | |
| | / parastatal agency | | disseminated | | | |
| 7. | Liability for tax / user charges / fees | NA | through print and | | | |
| | - Basis for liability | | • • | | | |
| | - Quantum for consumer / tax assessee | | electronic media | | | |
| 8. | Service levels of various services | Available in related offices of SMC | wherever required | | | |
| 9. | Receipt, processing and status of redressal of complaints by citizens | Available in related offices of SMC | interever required | | | |
| 10. | Ongoing major projects | Offices of works/drainage circles/Division of SMC | | | | |
| 11. | Any other | | | | | |

TIMELINE FOR ACTION ON REFORMS

a. The State/ULB must pass a Resolution to formulate and adopt a policy on public disclosure which would include the financial statements that are to be released, the audits of certain financial statements that are to be carried out, and a timeline for reforms. (Note: This resolution should be passed within 6 months of signing of MOA under JNNURM and a copy submitted to MOUD.) Please indicate a time line for this commitment.

b. Establishment of the Public Disclosure Law which outlines the information to be disclosed and widely disseminated, for e.g. disclosure of financial statements including key financial indicators for public review, frequency of statutory audit of financial statements and disclosure of its findings, information of levels of services provided, key indicators of service delivery and organisational efficiency, etc. Please indicate which of the following reforms are going to be implemented and the timeline:





| c. | List information proposed to be disclose | ed on a regular and mandatory | y basis by ULBs / parastatal agencies |
|----|--|-------------------------------|---------------------------------------|
|----|--|-------------------------------|---------------------------------------|

| No. | Information pertaining to | Mechanism for disclosure |
|-----|--|--|
| 1 | Key municipal / parastatal agency officials and contacts | |
| 2 | Procedures for various approvals / permits | |
| 3 | Schemes managed by the municipal body, especially those related to poverty alleviation, women, children and weaker sections of society | The whole information shall be put on web and |
| 4 | Procedures to access various services provided by the ULB / parastatal agency | shall be disseminated through print and electronic |
| 5 | Liability for tax / user charges / fees - Basis for liability - Quantum for consumer / tax assessee | media wherever required |
| 6 | Service levels of various services | |
| 7 | Receipt, processing and status of redressal of complaints by citizens | |
| 8 | Ongoing major projects | |
| 9 | Any other | |

(please use additional rows as necessary)

d. List below the services for which Service Levels information is proposed to be disclosed

| No. | Service | Type of Service Level information to be disclosed (only examples provided below) | Frequency of disclosure / communication to citizens |
|-----|-------------------------------------|---|---|
| 1 | Water supply services | LPCD at consumer's end | For e.g. |
| | - In slum areas | # of hours of supply | Every 6 months |
| | - In non-slum areas (residential & | | |
| | commercial) | | |
| 2 | Sewerage / Sanitation / Underground | % of HHs covered with house level connections | Quarterly |
| | drainage | | |
| 3 | Solid Waste Management | Frequency of street sweeping | Monthly |
| 4 | Storm water drainage systems | # of days of flooding during monsoons | Weekly basis |
| 5 | Building Plan approvals | # of days required for sanction | Monthly |
| 6 | Road networks within the city | Average # of hours of transit time from point A to B | Quarterly |
| 7 | Street Lighting | # of working street lights per km length | Quarterly |
| 8 | Birth & Death Registration | # of hours for providing certificates | Monthly |
| 9 | Public parks and playgrounds | In Sq. m per Sq. Km | Yearly |

(please use additional rows as necessary)

| e. | Year from when Service Levels information will regularly disclosed | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|----|---|------------|------------|-----------|-------|-------|-------|-------|
| f. | Time schedule for enactment of Public Disclosure Law as described above: | Year1 | Year2 | Year3 | Year4 | | | |
| g. | Time schedule for notification of the rules pertaining to the Public Disclosure Law: | Year1 | Year2 | Year3 | Year4 | | | |
| h. | Any other reform steps being undertaken and proposed timeline for the same (please use ac | ditional s | space as r | necessary |) | | | |

Citizen charter shall be launched in SMC during 2007-08. Service Centers shall be opened as part of citizen charter to grant permissions/services within a fixed time frame and compensation at fixed rate payable per day in case of delay in delivery of permissions/services.

MANDATORY REFORMS AT THE LEVEL OF THE URBAN LOCAL BODY¹²

¹² IN CASE OF URBAN AGGLOMERATIONS WITH MULTIPLE ULBS, THIS SECTION SHOULD BE PROVIDED FOR EACH ULB IN THE JNNURM CITY SEPARATELY

L1- E-GOVERNANCE

DESIRED OBJECTIVE/S

JNNURM requires certain reforms to be undertaken by states/ cities in governance systems through implementation of e-Governance. The objective of deployment of such information technology tools and applications should remain focussed on having a transparent administration, quick service delivery, effective MIS, and general improvement in the service delivery link

CURRENT STATUS

a. Please indicate the status of E-Governance applications for each of the following services. Provide details on the services using e-applications. Also indicate other services for which E-governance is being used.

| Module | Use | of | Name agency | ncy Details of deployment of IT (explain functional features of IT application deployed) | | | | |
|--|-----|----|-------------|--|--------------------|-----------|------------------------------|--|
| | IT | | responsible | Database of | Online work | Citizen | Any other functional feature | |
| | Yes | No | | records, MIS & | flow | interface | | |
| | | , | | reporting | | | | |
| Property tax | | V | | | | | To be computerized | |
| Accounting | | | SMC | | | | To be computerized | |
| Water Supply and Other | | | Parastatal | | | | To be computerized | |
| Utilities | | | | | | | | |
| Birth & Death Registration | | | SMC | | | | Already computerized | |
| Citizens' Grievance | | | SMC | | | | To be computerized | |
| Monitoring | | | | | | | | |
| Personnel Management | | | SMC | | | | Already computerized | |
| System | | | | | | | | |
| Procurement and | | | SMC | | | | To be computerized | |
| Monitoring of Projects | | | | | | | | |
| E-procurement | | | SMC | | | | To be computerized | |
| Project/ward works | | | SMC | | | | To be computerized | |
| Building Plan Approval | | | SMC | | | | To be computerized | |
| Public Health Management | | | Parastatal | | | | To be computerized | |
| Licenses | | | SMC | | | | To be computerized | |
| Solid Waste | | | SMC | | | | To be computerized | |
| Management | | | | | | | | |
| Others (specify) | | | | | | | | |

No

b. Have there been attempts towards training the staff towards e-governance practices? If yes, give details.

The employees are being progressively sent for training in E-Governance Courses conducted by the State IMPA.

c. What have been the achievements in the following areas as a result of ongoing e-governance initiatives .Explain with initiatives undertaken-

Yes

| Area of Improvement ¹³ | Initiatives taken | Achievement |
|--|---|--|
| Citizen information | | |
| Service delivery | Development of SMC Website which will cover all | Efficiency in public information and grievance |
| Citizen participation | areas of activity of SMC | redressal expected. |
| Municipal Resource planning (financial controls, | Citizen Charter has been formulated and will be | |
| operational management and reporting etc) | disseminated to citizens. | |

INFORMATION TECHNOLOGY

d. Does the municipality have a website of its own?

Yes

Give the following details about the website.

| Module | Information available | Interactive facilities (eg. Payment, certificates, registration, download of forms etc) | | |
|--------|-----------------------|---|--|--|
| | | | | |
| | | | | |
| | | | | |

e. What is the frequency of data- update on the website?

Not applicable

SYSTEM INTEGRATION

¹³ List should correspond with areas identified in a. above

| f. | Are the departments electronically interconnected through LAN (Local Area Network)? | Yes | No | | |
|--------------|---|------------------|--------|----------------|--|
| g. | Are the Zonal offices (if any) electronically connected through WAN (Wide Area Network)? | Yes | No | Not Applicable | |
| h. | Are other parastatals/government agencies electronically connected through WAN (Wide Area Network |)? Yes | No | l | |
| <u>MAPPI</u> | NG | | | | |
| i. | Does the city have a GIS base map in place? Please specify agency that is repository of the map, scale of the map and the date (month ,year) it was last | Yes st update | No | l | |

What all information is mapped on to GIS? Indicate, with details, in the table below

| Information layer | Available a | nt | | | Not | Agencies involved | Other relevant details |
|-------------------------|-------------|-------|------------|-----------|-----------|-------------------|------------------------|
| available | City level | Ward | Property / | Any other | available | for updation | |
| | | level | Household | level | | | |
| ULB and ward boundaries | | | | | | | |
| Road and street layer | | | | | | | |
| Property layer | | | | | | | |
| Household & demographic | | | | | | | |
| Water supply network | | | | | | | |
| Sewerage network | | | | | | | |
| Street lighting | | | | | | | |
| SWM | | | | | | | |
| Storm water drains | | | | | | | |
| Any other | | | | | | | |

k. Does the Municipality have decentralised network of E-kiosks or Electronic citizen service centres ? If yes, state ' how many' and the criteria for spatial deployment (geographical, administrative etc)

| Yes | No |
|-----|----|
|-----|----|

Specify functions / services delivered at these centres / citizen interface points....

TIMELINE FOR ACTION ON REFORMS

The Government of India has formulated the National e-Governance Action Plan (NEGAP), part of which includes a National Mission Mode Programme (NMMP) for e-Governance in municipalities. This NMMP intends to roll-out e-Governance in municipalities on a nation-wide basis. This programme will be launched in the coming months. The following steps have been identified based on the NMMP for a comprehensive e-governance at the municipal level. Following are the critical steps that need to be undertaken in the implementation of the NMMP for ULBs, for which ULBS need to indicate a timeline for the key milestones:

| a. | Appointment of State-level Technology Consultant as State Technology Advisor | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
|----|--|---|
| b. | Preparation of Municipal E-Governance Design Document (MEDD) on the basis of National Design Document as per NMMP | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| c. | Assessment of MEDD against National E-Governance Standards (e.g. Scalability, intra-operability & security standards etc.) | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| d. | Finalisation of Municipal E-Governance implementation action plan for the city | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| e. | Undertaking Business Process Reengineering (BPR) Prior to migration to e-governance systems | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| f. | Appointment of Software consultant(s) / agency for development, deployment And training | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| g. | Exploring PPP option for different E-Governance services | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |

h. Implementation of E-governance initiatives in the JNNURM city, against the identified modules

| Module | Steps to be undertaken | Targeted Year in the Mission Period for completion ¹⁴ (Year 1 to Year 7) | | |
|--------------|------------------------|---|--|--|
| Property tax | Steps are underway | 3 rd year | | |
| Accounting | | 5 th year | | |

¹⁴ Completion of the module implies – completion of database of records / digitisation of related data, generation of reports for management and public dissemination, work-flows are managed on-line or on a real-time basis, citizen interface and dissemination of information is handled through the system (*viz. elimination of manual processes to extent possible*)

| Module | Steps to be undertaken | Targeted Year in the Mission Period for completion ¹⁴ (Year 1 to Year 7) |
|--|------------------------|--|
| Water Supply and Other Utilities | | 5 th year |
| Birth & Death Registration | | 3 rd year |
| Citizens' Grievance Monitoring | | 5 th year |
| Personnel Management System | | 3 rd year |
| Procurement and Monitoring of | | 5 th year |
| Projects | Steps are underway | |
| • E-procurement | | 5 th year |
| Project/ward works | | 5 th year |
| Building Plan Approval | | 5 th year |
| Health Programs | | 5 th year |
| • Licenses | | 5 th year |
| Solid Waste Management | | 5 th year |
| Any other module | | 5 th year |

i. Any other reform steps being undertaken (please use additional space to specify)

| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 | |
|-------|-------|-------|-------|-------|-------|-------|--|
| | | | | | | | |

. Citizen Charter has been formulated and will be disseminated to the Citizens through web and print and electronic media.

L2- MUNICIPAL ACCOUNTING

DESIRED OBJECTIVES:

JNNURM requires certain reforms to be undertaken by states/ cities in Municipal Accounting, with the objective of having a modern accounting system based on double-entry and accrual principles, leading to better financial management, transparency and self-reliance.

CURRENT STATUS

a. Please provide a short note on the present method of accounting being followed in your city

J&K Municipal Act, 2000 already provides for Accounts and Audit chapter . It stipulates regulation for accounts of receipt and expenditure. These regulations are currently being framed in terms of section 161 (1) of J&K Municipal Act, 2000. These regulation shall be ready by end of march 2007 and shall be applied from 1st of April, 2007 (financial year 2007-2008). Currently the accounts of the Corporation are maintained as per provisions of the J&K Financial Code, which is by and large the replica of such a code adopted in Government of India offices with certain modifications as per local conditions. The new regulation shall be based on double –entry accrual system as suggested in the guidelines with suitable modifications, if necessary, as per local conditions. The accounts of the corporation are audited by the independent audit agency under the control of Director Accounts & Treasuries. Further, Accountant General's Office also Conducts Audit of the Municipal Accounts.

b. Please provide the status of completion and adoption of accounts, and if they have been audited and published in the last 3 years (specify month / year)

| Year | Adopted | Audited | Published |
|-----------|---------|---------|-----------|
| 2002-2003 | | | |
| 2003-2004 | | | |
| 2004-2005 | | | |
| 2005-2006 | | | |

c. Please state whether State/city has drawn up its own accounting manual

| Yes | No |
|-----|----|
| | |

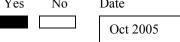
- d. Please state whether State/city has adopted NMAM¹⁵
 - i. without modifications
 - ii. with modifications.



e. If NMAM has been adopted with modifications, please state these:

As already stated above the J&K Municipal Corporation Act 2000 contains provisions for regulating accounts. These regulations are being formed as per guidelines of JNNURM. This double entry accrual system shall be operative from 1st of April 2007

f. Please state whether State has modified its current appropriate laws and regulations to be in compliance with the double-entry accrual principles. If yes, please provide date of such modification. Yes No Date



g. If applicable, please provide current status of implementation of double-entry accrual system.

SMC is taking up the work of conversion to modified accrual accounting system by appointing consultants for simultaneous maintenance of two accounting systems and for their synchronization towards accrual based double entry accounting by and of 2007-08. The job of asset listing shall help the conversion to accrual based double entry system as targeted.

TIMELINE FOR ACTION ON REFORMS

TRANSITION TO DOUBLE ENTRY ACCOUNTING ON ACCRUAL PRINCIPLES

a. Resolution by Government expressing commitment to establish modern municipal accounting system. (Note: This resolution should be passed within 6 months of signing of MOA under JNNURM and a copy submitted to MOUD.) *

Within 6 months

¹⁵ The National Municipal Accounts Manual (NMAM) has been prepared by MOUD with support from CAG to promote the implementation of improved financial management through electronic means leading to improvement in internal government operations to support and stimulate good governance.

- b. Appointment of consultants for development of State wide Municipal Financial Accounting Manual
- c. Completion and adoption of Municipal Financial Accounting Manual, in line with NMAM or otherwise
- d. GO/Legislation/Modification of Municipal Finance Rules for migrating to double-entry accounting system
- e. Training of personnel
- f. Appointment of field-level consultant for implementation at the city-level
- g. Notification of cut-off date for migrating to the double-entry accounting system
- h. Re-engineering of business processes to align with accrual based accounting system (aligning all commercial and financial processes such as procurement, revenue collection, Payroll, works contracts, etc.)
- i. Completion of registers and Valuation of assets and liabilities
- j. Drawing up of opening balance sheet (OBS): i. Provisional OBS
 - ii. Adoption of provisional OBS
 - iii. Finalisation of OBS
- k. Full migration to double-entry accounting system

| | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|----|-------|-------|-------|-------|-------|-------|-------|
| | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| n, | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |

Year4

Half yearly

Year4

Year4

Year4

Year3 Year4

Year3

Year3

Year3

Year5

Year5

Year5

Year5

Year5

Year6 Year7

Year6 Year7

Year6 Year7

Year7

Year7

- 45 -

Year6

Year6

Year3

Year1

Year1

Year1

Year1

Year1

Year2

Year2

Year2

Year2

Year2

1. Production of financial statements (income-expenditure accounts and balance sheet) as per the new system

IMPROVED FINANCIAL MANAGEMENT

- m. State year from which external audit of financial statements will commence
- n. Frequency of such external audit cycle
- o. State year from which ULB will commence preparation of outcome budgets
- p. State year from which ULB will institute internal audit / control mechanisms
- q. State year in which ULB will undertake Credit rating
- r. Please specify year in which related financial management systems will be developed and integrated with the financial accounting system.

| Related Financial Management Systems | Target year for completion and integration with Financial Accounting System ¹⁶ |
|--------------------------------------|---|
| Procurement systems | Year 4 |
| Works contracts management | Year 4 |
| Payroll and wage payments | Year 2 |
| Stores and inventory management | Year 4 |
| User charges billing systems | Year 4 |
| Tax collection systems | Year 4 |
| Any other | Year 4 |

t. Any other reform steps being undertaken (please use additional space to specify)

¹⁶ Should link with milestones committed in the reform agenda for e-governance.

* Already provided under the Municipal Corporation Act. Hence no resolution needed. J&K Municipal Corporation Act, 2000 is broad based legislation which provides almost all the Municipal functions in transparent manner. It has ability to absorb all the reforms required under JNNURM and any other function / reforms. The provision of these acts are sufficient and does not need any further resolution / modification at the Government / Legislative level. Any other modification of the system for improving the management / financial system of the Municipal Corporation can be adopted by the corporation it self through bye-laws.

L3-PROPERTY TAX17

DESIRED OBJECTIVES:

JNNURM requires certain reforms to be undertaken by states/ cities in the methods of levy, administration and collection of Property Taxes, with the broad objective of establishing a simple, transparent, non-discretionary and equitable property tax regime that encourages voluntary compliance. States/cities need to ensure that their desirable objectives for reforms include these reforms, but need not restrict themselves to these items

CURRENT STATUS

a. Please indicate if Property tax is currently levied on the following types of properties:

- i. Residential
- ii. Commercial
- iii. Industrial
- iv. Any other category
- b. Please provide the Method of Property Tax Assessment being followed
 - i. Self-assessment ii. Demand-based

The J&K Municipal Corporation Act 2000 provides for collection of taxes on buildings and lands. However, this has not been implemented as yet. Now the modalities in this behalf are being worked out and necessary Bye Laws are being formulated. By the end of 4th JNNURAM year the modalities and the Bye Laws would be ready for collection of property tax (Tax on land and buildings) and the Srinagar Municipal Corporation would be imposing such a tax at the beginning of 5^{th} JNNURAM. The system that would be made operational shall be based on such tax regimes currently in operation under other JNNURM Cites with suitable modifications as would be necessary to make the system transparent and friendly as well as keeping in view the local ground situations.

- c. Please provide the Basis of determination of property tax
 - i. Capital value
 - ii. Rateable value

¹⁷ Note: This section should only deal with Property Tax or its variants (viz. House Tax, Tax on vacant land, etc.). Revenues collected for specific services provided by ULBs such as water, sewerage, street lighting, etc., levied in the form of taxes / surcharge on the base of property tax (for e.g. as a % of ARV) and /or collected together with Property Tax, should be reported separately in the following section on User Charges.

iii. Unit Areaiv. Other (please specify)

d. Please provide the Use of technology in property tax management, by giving appropriate details in the box

i. GIS database of record of properties liable to property tax

ii. Electronic database of property records

iii. Computerised generation of Property Tax demand notices

iv. Computerised recording of receipts of tax collection

v. Any other functionality of Property Tax system

- _____
- e. Please indicate Property Tax as % of Own Sources of Revenue Income and Total Revenue Income

| Year | 2003-04 | 2004-05 | 2005-06 |
|---------------------------|---------|---------|---------|
| PT as % of Own Sources of | | | |
| Revenue Income | 0% | 0% | 0% |
| PT as % of Total Revenue | | | |
| Income | | | |

f. Please provide the below information on Current coverage

| No. | Type of Property | Estimated | No. of properties in the | No. of properties | Coverage ratio |
|-----|---------------------|------------|-----------------------------|---------------------|----------------|
| | | no. of | records of the municipality | paying property tax | |
| | | properties | | | (4) / (2) |
| | (1) | (2) | (3) | (4) | (5) |
| 1 | Residential | Nil | Nil | Nil | Nil |
| 2 | Commercial | Nil | Nil | Nil | Nil |
| 3 | Industrial & others | Nil | Nil | Nil | Nil |
| 4 | Total | | | | |

....

....

.....

| Financial Year | Category | Current Demand Raised in Rs. | Arrear Demand in Rs. | Total demand | Current demand Collection in Rs. (collection efficiency in % in brackets) | ArrearDemand collection in Rs. (collection efficiency in % in brackets) | Total collection in Rs. (collection efficiency in % in brackets) |
|-------------------|--------------|------------------------------------|----------------------------|-----------------|--|---|--|
| (1) | (2) | (3) | (4) | | (5) | (6) | (7) |
| FY – 05- | Residential | | | | | | |
| 06 | Commercial | | | | | | |
| | Industrial & | | | | | | |
| | others | | | | | | |
| | Total | | | | | | |
| | | | | | | | |
| FY 04-05 | Residential | | | | | | |
| | Commercial | | | | | | |
| | Industrial & | | | | | | |
| | others | | | | | | |
| | Total | | | | | | |
| | | | - | · | • | | |
| FY 03-04 | Residential | | | | | | |
| | Commercial | | | | | | |
| | Industrial & | | | | | | |
| | others | | | | | | |
| | Total | | | | | | |

g. Please indicate the Amount of property tax being collected for following years

g. Please list the Exemptions given to property owners

| No. | Type of Exemption | Qualifying institution/ individual | <i>Revenue implication of exemption for a year (Rs.)</i> | | | | |
|-----|-------------------|---------------------------------------|--|--|--|--|--|
| 1 | | | | | | | |
| 2 | | | | | | | |

| 3 | | |
|---|--|--|
| 4 | | |

(please use additional rows if necessary)

- h. Please specify the Assessing Authority and describe the level of discretionary power available with assessing authority
- i. Please provide the following details about update of property records and guidance values
 - i. Date when last update of property records through general revision was done
 - ii. Date when last revision of guidance values¹⁸was done
 - iii. Frequency of revision of guidance values
 - iv. Please indicate whether information from appropriate authorities on new building construction, or additions to existing buildings is being captured; if yes, how and at what frequency?(e.g. development authority etc)

DD/MM/YYYY

DD/MM/YYYY

v. Please indicate whether information from appropriate authorities on change of ownership and land valuation is being captured; if so, how and at what periodicity? (e.g. Dept of Stamps and Registration) Yes No

.....

....

....

¹⁸ Here, guidance value implies the basis for computation of Property Tax liability

TIMELINE FOR ACTION ON REFORMS

Please provide timeline and indicate the steps intended (wherever not mentioned) for achieving the following action items

| Reform | Steps proposed in order to achieve the | Target ye | ear for comp | <i>letion</i> | | | | | | |
|---|--|-----------|--------------|---------------|--------------|--------------|--------|--------|--|--|
| | <u>reform</u> | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | | |
| a) Enhancing coverage of property tax | a. Fixing of area wise rent | | | | | | | | | |
| regime to all properties liable to tax | b. Self assessment scheme | | | \checkmark | | | | | | |
| | c. Computerization | | | 1 | \checkmark | | | | | |
| | d. Survey work | | | | | | | | | |
| b) Elimination of exemptions | a. | | | | | | | | | |
| | b. | | | | | | | | | |
| | с. | | | | | | | | | |
| c) Migration to Self-Assessment System of | a. Setting up a Committee/Team to draft | | | | | | | | | |
| Property Taxation | Bye Laws | | | | | | | | | |
| | b. Stakeholder consultations | | | | | | | | | |
| | c. Preparation of Draft legislation | | | | | | | | | |
| | d. Approval of the Cabinet/ Government | | | | | | | | | |
| | e. Final enactment of the legislation by | | | | \checkmark | | | | | |
| | Legislature | | | | | | | | | |
| | f. Notification | | | | | | | | | |
| | g. Preparation and notification of | | | | | \checkmark | | | | |
| | appropriate subordinate legislation | | | | | | | | | |
| | h. Implementation by municipality | | | | | V | | | | |
| d) Setting up a non-discretionary method for | Shall be evolved along-with the | | | | | | | | | |
| determination of property tax (e.g. unit area, etc) | notification. | | | | | | | | | |
| (Sub-Steps (i) to (viii) given in (c) above may be | | | | | | | | | | |
| repeated for this step as relevant) | | | | | | | | | | |
| e) Use of GIS-based property tax | a. Selection of appropriate consultant | | | | | | | | | |
| system/other options. | b. Preparation of digital property maps | | | | | | | | | |
| | for municipality | | | | | | | | | |
| | c. Verification of digital maps and | | | | \checkmark | | | | | |
| | preparation of complete data-base of | | | | | | | | | |
| | properties | | | | | | | | | |

| Reform | Steps proposed in order to achieve the | Target ye | ear for comp | oletion | | | | |
|--|---|-----------|--------------|---------|--------------|--------|--------|----------|
| | reform | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
| | d. Administration of Property Tax using GIS database and related application | | | | | V | | |
| | e. Mechanism for periodic updation of GIS database (*) | | | | | | | |
| f) Next scheduled / anticipated revision of guidance values | The regime is being worked out. | | | | | | | |
| g) Periodicity for revision of guidance values | a. Periodicity to be adopted (specify frequency) | | | | | | | |
| | b. Deadline for adoption | | | | | | | |
| h) Establish Taxpayer education programme | a. Preparation of Ready Reckoner (guidance booklet) for tax assesses | | | | \checkmark | | | |
| | b. Local camps for clarification of doubts and assistance in filling out forms | | | | | | | |
| | c. Setting up a website for property tax issues/ FAQs etc | | | | | | V | |
| i) Establish Dispute resolution mechanism | | | | | | | | |
| j) Rewarding and acknowledging honest and prompt taxpayers | Modalities being worked out. | | | | | | | |
| k) Achievement of 85% Coverage Ratio (see item e in Current Status) (Specify target Coverage for each year of mission) | - | | | | | | | 85% √ |
| Achievement of 90% Collection Ratio for current demand (see item f in Current Status above) (Specify target Collection ratio for each year of mission) | Modalities being worked out. | | | | | | | V |
| m) Improvement in collection of arrears, to reach Total Outstanding Arrears less than or equal to 10 % of Current demand for previous year (exclude tax assessments under litigation, but include Property Tax / service charge levied on Government properties) | Modalities being worked out. | | | | | | | V |
| n) Any other reform steps being undertaken | Modalities being worked out. | | | | | | | |

*Once in three years after preparation of GIS

| <u>Reform</u> | Steps proposed in order to achieve the | Target year for completion | | | | | | |
|------------------|--|----------------------------|--------|--------|--------|--------|--------|--------|
| | <u>reform</u> | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
| (please specify) | | | | | | | | |

L4-USER CHARGES¹⁹

DESIRED OBJECTIVES:

JNNURM requires certain reforms to be undertaken by states/ cities in the levy of user charges on different municipal services, with an objective of securing effective linkages between asset creation and asset maintenance and ultimately leading to self-sustaining delivery of urban services.

CURRENT STATUS

a. Please provide a list of services being delivered by municipalities/ parastatals and the status of user charges being levied for each.²⁰

Presently the water supply is provided by the Public Health Engineering Department of the State Govt. However provisions exist in J&K Municipal Corporation Act 2000 under which the Jammu Municipal Corporation shall have to provide water supply for domestic, commercial and industrial use. The State Govt. has already begun to take steps for transfer of water supply to Jammu Municipal Corporation. besides, the JMC is already providing drainage facilities to the people. The Corporation does not charge any fees on this account. Steps have already been initiated to formulate a broad based mechanism for rationalizing the total system of water supply and providing of drainage facilities. For this purpose the Govt is setting up water and sewerage boards through legislation where under the JMC would provide both the facilities on modern lines. In the said legislation a well defined user charges structure is being framed which would enable the JMC to provide these facilities as well as levying the user charges on the people.

| <i>Type of Service</i> ²¹ | User charge levied (Yes/No) | Service Provider | ervice Provider Tariff Structure | |
|--------------------------------------|-----------------------------|-------------------|----------------------------------|-----------------------------|
| Water Supply | | | | |
| Sewerage | | | | |
| Solid Waste Management | Yes | SMC | No Charges | NA |
| Public Transport | Yes | J&K SRTC/ | Pvt. Operators | SMC dose not provide public |
| | | | | transport services |
| Street lighting | Yes | SMC | No user charges | |
| Primary health | No | Health Department | Nominal | |

¹⁹ Note: This section deals with user charges, collected either in the form of a tax or surcharge or fee. All revenues collected against specific services should be reported in this section w.r.t. current status and commitment on reforms made hereunder. Under no circumstances should there be any overlap between status reported in this section with than on Property Taxes.

²⁰ Please attach details in separate annex where necessary.

²¹ List should include all services rendered by the ULB.

| Hiring of Municipal assets | | | | |
|----------------------------|-----|-----|---------|--|
| (please specify) | | | | |
| * Swimming Tank | No | | | |
| * Drama Theater | No | | | |
| * Community halls | Yes | SMC | On rent | |
| * Shopping centers | Yes | | | |
| Other (please specify) | | | | |

b. Please furnish the costs and revenue collection in providing the following services (total, per unit and per capita/ household cost and revenues) in **2004-05.** Also indicate the details of Revenue losses.

| Service | (Plea | <i>O&M Cost²²</i> use specify the | unit) | User charges collected (exclude arrears) (Please specify the unit) | | | Revenue Loss in Rs. due to | | |
|--|--------------------------------------|--|--------------------------------------|---|--|---|--|---|--|
| | Total Cost (in Rs.) | Per Unit Cost as delivered** | Per capita / Household cost | Total Recovery (in Rs.) | Per Unit Recovery as delivered** | Per Capita/ Household Recovery | leakage/ theft / no enforcement/ poor collection | free supply / no levy of user charges | |
| | (a) | <i>(b)</i> | (c) | <i>(d)</i> | (e) | (f) | (g) | (h) | |
| Water Supply & Sewerage Solid Waste Management | formulated withis behalf a above Act | Currently these services are being provided by PHE Department, UEED and SMC. However a new set up is being formulated where under all these service shall be provided by the Srinagar Municipal Corporation. necessary provisions in this behalf are already available in the J&K Municipal Corporation Act 2000. Necessary Bye Laws as per provision of the above Act are being formulated and would be ready for implementation by the end of 4 th JNNURM year for actual implementation at the beginning of 5 th JNNURM year. | | | | | | | |
| Public Transport Services Others (please specify) | SMC does n | ot provide pub | lic transport s | ervices. | | | | | |

²² To include all related direct costs, including salaries and wages of personnel directly deployed in the service

| 3 | ** can be expressed as Per ML | D in case of water supply and sewerage; Per Tonne in case of SWM; Per Km in case of public transport, etc. |
|---|-------------------------------|--|

c. Please indicate the percentage cost recovery for each of these services over the past five years ((d) divided by (a), expressed in % terms)

| Service | 2001-2002 | 2002-2003 | 2003-2004 | 2004-2005 | 2005-2006 |
|---------------------------|----------------------------|-----------|-----------|-----------|-----------|
| Water Supply & | As indicated at (b) above. | | | | |
| Sewerage | | | | | |
| Solid Waste Management | | | | | |
| Public Transport Services | | | | | |
| Others (please specify) | | | | | |

d. Please provide performance parameters and current service levels²³

| Service | Indicator | Status in 2004-2005 | | | | | | |
|---------|--|---------------------|--|--|--|--|--|--|
| | Water Supply | | | | | | | |
| 1 | Total water supplied per day (MLD) | 190.94 lpcd | | | | | | |
| 2 | Hours of water supply per day | 24 hours | | | | | | |
| 3 | Percentage (%) of population covered by Piped water supply | 85% | | | | | | |
| 4 | Per capita supply (in litres) (per day) | 127.57 lpcd | | | | | | |
| 5 | Total no. of household connections (Cumulative figure) | 1.5 lacs | | | | | | |
| 6 | No. of connections metered (Cumulative figure) | None | | | | | | |
| 7. | Total Non-Revenue Water in MLD (% in brackets) | (9.54) 5% | | | | | | |
| 8. | Un-accounted for Water in MLD (% in brackets), including system losses | (28.58) 15% | | | | | | |
| | Sewerage and Sanitation | | | | | | | |
| 1 | Quantum of Sewage generated per day (MLD) | 15 0 mld | | | | | | |
| 2 | Quantum of Sewage treated per day (MLD) | 17 mld | | | | | | |

²³ Please add additional indicators as appropriate

| Service | Indicator | Status in 2004-2005 |
|---------|---|---------------------|
| 3 | Land utilization for sewage farming Ha) (Cumulative figure) | Nil |
| 4 | Quantity of sewage disposed on land (MLD) | Nil |
| 5 | Quantity of sewage disposed into water bodies (MLD) | 150 mld |
| 6 | Percentage (%) of population covered by underground sewage network | 80% |
| 7 | No. of households with individual toilets / low cost sanitation unit (Cumulative figure) | 160000 |
| 8 | No. of public toilets (Cumulative figure in terms of seats) | 200 |
| | Solid Waste Management | |
| 1 | Quantum of solid waste generated per day (TPD) | 335 |
| 2 | Quantum of solid waste collected per day (TPD) | 250 |
| 3 | Collection efficiency | 60% |
| 4 | Per capita waste generation | 251.59 gms |
| 5 | Quantum of waste treated in scientific manner (composting, etc.) | - |
| 6 | Staff per 1,000 persons | 2 |
| 7 | Total capacity of all collection vehicles per day | 125 |
| 8 | Does a sanitary landfill exist (Y/N) | Yes |
| 9 | If sanitary landfill exists, is it used (Y/N) | Yes |
| 10 | Is source segregation done? (Y/N) – If Yes, what % of total waste? | No |
| | Public Transport services | |
| 1 | Total capacity of public transport (number of vehicles) | |
| 2 | Number of trips made in a day | |
| 3 | Population using public transport | Not with ULB |

TIMELINE FOR ACTION ON REFORMS

d.

The State/ULB must formulate and adopt a policy on user charges which should include proper targeting of subsidies, if any, for all services; ensuring the full a. realization of O&M cost by the end of the Mission period. (Note: This resolution should be passed within 6 months of signing of MOA under JNNURM and a copy submitted to MOUD.)

We are committed for reforms. In this behalf a broad based legal/structure system is being formed as per provisions of the J&K Municipal Corporation Act 2000.

The State should set up a body for recommending a user charge structure. b.

| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|-------|-------|-------|-------|-------|-------|-------|
| | | | | | | |

Establishment of proper accounting system for each service so as to determine the O&M cost separately. Please specify the timeline for each service separately c.

| i | i. | Water Supply and Sewerage | | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|-------------------|------|---|---------------------------------|-----------|---------|-----------|------------|------------|-----------|-------|
| i | i. | Solid Waste Management | | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| i | ii. | Public Transport Services | | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | v. | Other (please specify) d service standards and timelines for a | achieving the same with reserve | Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | | | | | | | | | I <i></i> | |
| Service | Serv | vice Standard identified (in units) | Service Standard targeted (in | i quantit | y) I ai | geted yea | ir jor aci | ileving ti | ie stanad | ra ^ |
| Water | | | | | | | | | | |
| a. (water supply) | | | | | | | yea | ır 5 | | |
| b. Quantum of | Con | tinuous supply with some short | 24x7 | | | | Yea | ar 6 | | |
| supply hours | fall | zones which are catered by tanker | | | | | | | | |
| | serv | ice at present | | | | | | | | |
| c. Non revenue | | 50% | 20% | | | | Yea | ar 6 | | |
| water | | | | | | | | | | |

²⁴ To the extent possible, specify service delivery standard as experienced at citizen's end, for e.g. hours of water supply; lpcd received in household; frequency of street sweeping, etc.

Year5

Year6 Year7

| Sewerage | | | |
|--------------------|-------------------------------------|--|--------|
| a. % of population | 40% | 80% | Year 6 |
| cover | | | |
| b. % of sewage as | BOD 100 mg per litter | BOD 100 mg per litter | Year 6 |
| per standard | Suspended soiled 100 mg per litter | Suspended soiled 100 mg per litter | |
| | Quality in river water | Quality in river water | |
| | Rain/stream water | Rain/stream water | |
| | Dissolved oxygen-more then 4 mg per | Dissolved oxygen-more then 4 mg per | |
| | litter | litter | |
| | BOD-less then 3 mg per litter | BOD-less then 3 mg per litter | |
| | 35% quantity of sewage should | 100% quantity of sewage shall achieves | |
| | achieves these standards | these standards | |
| Solid waste | Sweeping-once a day | Sweeping-twice daily | Year 2 |
| management | Collection and transportation- | | |
| | | | |
| Public transport | Not applicable | | |

* with reference to year if JNNURM period (Year 1, Year 2....)

d. Please define the user charge structure and timelines for achieving with regard to each of the above mentioned services

Solid waste management is a obligatory duty of SMC. It is a essential service provided by SMC to the citizen of Srinagar. No charges are presently levied in this behalf. However we are providing mechanism for such charges in order to fulfill the mandate given by the Municipal Corporation Act 2000 as well as providing for reforms under JNNURM.

| Service | Proposed User charge Structure (give details | Targeted year for achieving the standard* |
|------------------------|--|---|
| | of rates, category and units) | |
| Water supply | The mechanism to put the system in operation is | being framed which would cater to standards |
| Sewage disposal | as well as user charges. The same is expected to | be ready by 5 th year |
| Solid waste management | | |
| C | | |
| | | |
| | | |

Year1

Year2

Year3

Year4

* with reference to year if JNNURM period (Year 1, Year 2....)

c. Please indicate plan for achieving volumetric based tariff through 100 % metering with individual meters.

Please indicate annual targets for achieving full metering.

Checklist for the 'Urban Reforms Agenda' under JNNURM

d. Please indicate plan for reduction in Non-Revenue Water (NRW) and Un-accounted for Water (UfW) through measures that include water audits and leakage detection studies. Please indicate annual targets for both.

| Non-Revenue Water (NRW) | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
|--|---|
| Un-accounted for Water (UfW) | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| Conduct of a study to quantify and examine impact of subsidies for each service (Indicate 'when' against the timeline) | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| Results of such analysis to be tabled in the Municipal Council and approved (Indicate 'when' against the timeline) | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| Indicate periodicity in which such analysis shall be done regularly, and placed Before the Municipal Council | Annualy |

- h. Time table to achieve full recovery of O&M costs from user charges (recovery of all direct costs, including related salaries and wages) (Please indicate proposed recovery level for each year for each of the services in %)
 - i. Water Supply
 - ii. Sewerage

e.

f.

g.

- iii. Solid Waste Management
- iv. Public Transport Services
- v. Others, such as hiring of municipal assets, e.g..community halls, public parks etc. (please specify)

| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|-------|-------|-------|-------|-------|-------|-------|
| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | | | | | | |
| Yearl | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |

i. Any other reform steps being undertaken (please use additional space as necessary, please specify timeframes for steps envisaged)

The J&K Municipal Corporation Act 2000 has inbuilt provisions for accounting/auditing. We are bringing the system in accordance with the model MAC with suitable modifications based on local conditions. The system would also cater to the functions the SMC is going to take up in respect of water supply, sewerage and drainage and solid waste management.

We have already formulated projects for providing sewerage and drainage facilities for the Srinagar city which would also cater to the problem of extended areas. Currently work on construction of water treatment plants is going on. We have also identified other sites for scientific disposal of solid waste including the present garbage dumping site at Achhna.

L5- INTERNAL EARMARKING OF FUNDS FOR SERVICES TO URBAN POOR

DESIRED OBJECTIVE/S

JNNURM requires reforms to be undertaken by local bodies with respect to earmarking funds in their budgets specifically for services delivery to the urban poor. Commitment is sought from ULBs in undertaking reforms in the budgeting and accounting systems to enable the same, as also targets for expenditure incurred in delivery of services to the poor.

CURRENT STATUS

PROCESS FOR EARMARKING BUDGETS

a. Please indicate prevailing processes for decision making on allocation of budgets for delivery of services to the poor.

We have been separately under taking schemes under VAMBAY, slum improvement schemes and Urban basic facility schemes for Urban poor. Further we are running Urban Poverty Alleviation Schemes through Urban Development Agency Kashmir (UDAK). All these schemes shall now be taken under JNNURM for being implemented by SMC. This will form a component of SMC budget and more then 20% of the allocation would be provided for schemes for Urban poor.

b. Please indicate if prevailing accounting and budgeting systems are capable of tracking revenue and capital expenditure incurred on delivery of services to the poor.

| Yes | No | Partly |
|-----|----|--------|
| | | |

The schemes currently in operation by various agencies including SMC are being properly monitored and accounted for and shall continue to do the same in respect of the allocations for Urban Poor in SMC budget.

EXPENDITURE INCURRED ON DELIVERY OF SERVICES TO THE POOR

d. Please indicate if there is any internal earmarking²⁵ within the municipal budget towards provision of services to urban poor. Please provide the total amount earmarked and the percentage of the total budget in the last 3 years. *

| Year | | 2002-2003 | 2003-2004 | 2004-2005 |
|---------------------------|---------------|-----------|-----------|-----------|
| Amount Budgeted | Own sources | - | - | - |
| (both Revenue and Capital | Other Sources | - | - | - |
| Accounts) | Total | - | - | - |
| Actual Amount Spent | Own sources | - | - | - |
| (both Revenue and Capital | Other Sources | - | - | - |
| Accounts) | Total | - | - | - |
| % of the total budget | Own sources | - | - | - |
| (both Revenue and Capital | Other Sources | - | - | - |
| Accounts) | Total | - | - | - |

*Some capital works have been executed through UDAK .No corresponding capital /O&M budget was kept in SMC. TIMELINE FOR ACTION ON REFORMS

TIMELINE FOR ACTION ON REFORMS

BUDGETING AND ACCOUNTING PROCESSES

a. Reforms in the accounting and budgeting codes to enable identification of all income and expenditure (in both Revenue and Capital accounts) to be identified as related to poor / non-poor. (in the short run the same heads may be categorised on basis of income / expenditure from slum / non-slum).



b.

If Yes, please state year from when this will be made effective. Year3 Year4 Year5 Year6 Year1 Year2 Year7 Creation of separate Municipal Fund in the accounting system for 'Services to the Poor' Yes No If Yes, please state year from when this will be made effective. Year4 Year5 Year6 Year7 Yearl Year2 Year3

²⁵ Earmarking refers to percentage allocation of the total estimated income that would be utilised for provision of housing and basic services to urban poor

c. Amendments to the Municipal Accounting Rules for governing the Fund, Operating the Fund, including rules for transfer of resources into the Fund for 'Services to Poor'.

| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|-------|-------|-------|-------|-------|-------|-------|
| | | | | | | |

ALLOCATION AND EXPENDITURE²⁶ ON DELIVERY OF SERVICES FOR POOR

d. Targeted revenue expenditure on delivery of services to poor per annum, expressed as % of Total Revenue Income

| Year | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
|------------|--------|--------|--------|--------|--------|--------|--------|
| Targeted % | 0% | 0% | 10% | 12% | 14% | 16% | 18% |

e. Targeted revenue expenditure on delivery of services to poor per annum, expressed as % of Total Own Source of Revenue Income

| Year | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
|------------|--------|--------|--------|--------|--------|--------|--------|
| Targeted % | 0% | 0% | 10% | 12% | 14% | 16% | 18% |

f. Targeted capital expenditure on delivery of services to poor per annum, expressed as % of Total Capital Expenditure

| Year | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
|------------|--------|--------|--------|--------|--------|--------|--------|
| Targeted % | 0% | 0% | 20% | 18% | 15% | 12% | 12% |

²⁶ Allocation and spend pertains to all directly attributable expenses specifically incurred for delivery of entire mandate of municipal services to the poor, that should include basic environmental services, roads, tenure, primary education and health, and social security amongst others.

Establishment expenses (including salaries and wages) not directly and specifically incurred for service delivery to the poor should be excluded.

L6 – PROVISION OF BASIC SERVICES TO URBAN POOR

DESIRED OBJECTIVES

JNNURM requires cities to ensure provision of basic services to the urban poor such as water supply and sanitation, including provision of security of tenure and improved housing at affordable prices. JNNURM also requires that delivery to the urban poor is ensured for existing universal services of the Government in the areas of health, education and social security.

CURRENT STATUS

a. Please provide information on existence of any database pertaining to household level information of urban poor.

Not available ,being surveyed.

Provides details on how old the information is, whether any computerization and analysis of date has been carried out, methods used for survey, extent of coverage of date, etc.

| 1 | At the beginning of the Mission period, has the city development plan made a total inventory of housing stock available for urban poor? | No |
|----|---|----------|
| 2 | Is there any formal housing available of urban poor such as EWS/LIG/Resettlement Housing NOT classified as a 'slum'? | Yes |
| 3 | If yes, what percentage of the total housing stock does it comprise? | 18% |
| 4 | What percentage of the total housing stock is classified as 'slum' by the urban local body? | 8% |
| 5 | What percentage of the total housing stock is classified as squatters, i.e. not recognizable as slums or legal tenements/settlements? | 1.3% |
| 6 | What has been the growth rate of housing stock classified as slum and squatters (in percentage) in the overall growth of total housing | 2% & 31% |
| | stock (a) annually over the last decade, and (b) decennially. | |
| 7 | Of this, has the city development plan identified all unacceptable housing stock i.e that which requires replacement? | Yes |
| a. | Does the unacceptable stock include all structures in squatters? | Yes 3% |
| | If yes, indicate percentage in total unacceptable stock | |

| b. | Does the unacceptable stock include dilapidated/unsafe structures inside slums? | Yes 1% |
|----|--|-------------------|
| 0. | If yes, indicate percentage in total unacceptable stock | 1001/0 |
| с. | Does the unacceptable stock include temporary (kutccha) structures inside slums? | Yes 0.5% |
| | If yes, indicate percentage in total unacceptable stock | |
| 8. | At beginning of the Mission period, has the city development plan made a total estimate of required housing stock for the urban poor | Being worked out |
| | within the CDP perspective period, including new stock as well as replacement stock? | |
| 9 | What is the required housing stock production capacity required to meet the housing need for urban poor? | Being worked out |
| | Indicate in units/annum | |
| 10 | Assuming that a multitude of agencies are capable of providing housing stock for urban poor, list the required. | Through Srinagar |
| | | Development |
| | Capacity of each: | Authority, J&K |
| а | Own capacity (if ULB is engaged in creation/replacement of housing stock) | Housing Board and |
| b | Development authority | J&K Housing |
| с | Housing board | Federation as per |
| d | Slum clearance board | requirements. |
| e | Other public agency (including institutional/industrial housing) | |
| f | Co-operative model (Plotted/flatted) | |
| g | Private sector (plotted/flatted) | |
| h | Other JV Sector Model. | |

b. Has any prioritisation of slums / localities been carried out as part of the CDP process? If Yes, please provide details on the process.

We have already prepared the CDP with provision for prioritization for improvement of slum areas.

c. Please provide baseline information with respect to quality and level of access of services by poor households in the table below. (in case of wide variation in quality of service within the city across slum clusters, provide average level of service. Please state extremely low levels where appropriate)

| No. | Area of service delivery | Performance Parameter | Current levels | Prevailing level of access of urban poor households (in terms of % HHs that access services at the current performance levels) |
|-----|---|--|---|--|
| 1. | Water Supply | | | |
| 1.1 | Household level piped water supply | 150 lpcd | Av. 90 lpcd | 29% to 99% |
| 1.2 | Public taps / standposts | 40 lpcd | 25 lpcd | 29% to 99% |
| 1.3 | Handpumps / Tubewells (untreated ground water source) | Tube Wells 279 | 135 | 49% |
| 1.4 | Water Tanker supply | Tankers 40 No's | Available 17 No's | 40% |
| 2. | Sanitation | • | • | |
| 2.1 | Household level individual toilets | 100% | 80% | Not available |
| 2.2 | Community toilets | Seats per population using them | Not available | 30% |
| | | Type of conveyance / disposal system | Connected to sewerage system | 5% |
| 3. | Housing | | · | |
| 3.1 | Housing | Pucca housing for each household | Not available. However, the data would be available | survey would be conducted and e by the end of 6^{th} year. |
| 3.2 | Night shelters / community shelters | Avg. distance to be traversed by homeless in m | | |

d. Please provide details on extent of access to following services by urban poor in the ULB.

| No. | Area of service delivery | Prevailing level of access of urban poor households (in terms of % HHs |
|-----|--------------------------|--|
| | | that are able to access these services) |

| No. | Area of service delivery | Prevailing level of access of urban poor households (in terms of % HHs |
|------|--|--|
| | | that are able to access these services) |
| 4. | Solid Waste Management | |
| 4.1 | Street sweeping | 80% daily sweeping |
| 4.2 | Waste Collection | 60% daily waste collection |
| 5. | Roads and Drains | |
| 5.1 | Provision of pucca (all weather) roads | 80% approach roads are pacca |
| 5.2 | Provision of storm water drains | 40% covered, 60% uncovered |
| 6. | Street Lighting | |
| 6.1 | Provision of street lights | 70% approach roads to slums have street lights. |
| 7 | Community Facilities | |
| 7.1 | Aanganwadi / crèche | 60% |
| 7.2 | Community halls | 15% |
| 8. | Primary healthcare | |
| 8.1 | Preventive health care – inputs and advise | 100% |
| 8.2 | Curative healthcare | 100% |
| 9. | Primary Education | |
| 9.1 | Primary education | 70% |
| 10. | Support for livelihoods | |
| 10.1 | Skill development training | 20% |

| No. | Area of service delivery | Prevailing level of access of urban poor households (in terms of % HHs that are able to access these services) | | | |
|------|---|---|--|--|--|
| | | | | | |
| 10.2 | Micro-credit | 40% | | | |
| | Please provide details on provailing levels of secure tenure amongst urban poor | | | | |

e. Please provide details on prevailing levels of secure tenure amongst urban poor.

| No. | Area | Total estimated no. in | Total number of with | % of households / micro- |
|-----|-----------------------------|------------------------|-------------------------------|---------------------------|
| | | the ULB | secure tenure | enterprise establishments |
| | | | | with secure tenure |
| 1 | Secure tenure for place of | | | |
| | dwelling, in terms of legal | | | |
| | status | | tified in Srinagar city havin | |
| 2. | Secure tenure for place of | secure tenure and enum | neration of HH'sis being don | ealong with beneficiary |
| | work for micro- | | selection. | |
| | enterprises, in terms of | | | |
| | authorisation of the | | | |
| | locations of the enterprise | | | |

TIMELINE FOR REFORMS

a. The State Government and ULB must formulate and adopt vide a resolution a comprehensive policy on providing basic services to all urban poor which should include security of tenure and improved housing at affordable prices. The policy document should also cover other existing universal service mandates of the Government in the areas of education, health and social security. This policy document should lay down commitments to attain certain benchmark levels of access and standards of service delivery.

The policy document should be prepared with stakeholder involvement, be adopted and disseminated within 6 months of signing of the MoA under JNNURM, and a copy submitted to MoUD/MoHUPA.

BENEFICIARY IDENTIFICATION AND TARGETTING

b. Conduct of House Hold (HH) level survey, covering all poor settlements (recognised slums, unrecognised slums, and informal clusters)

| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|-------|-------|-------|-------|-------|-------|-------|
| | | | | | | |

Checklist for the 'Urban Reforms Agenda' under JNNURM

- c. HH level survey to cover infrastructure deficiency indicators and socio-economic deficiency indicators
- d. Creation of database, including identification of HHs for priority targeting of Schemes for household level benefit *(such as livelihood, housing, social security, etc.)*
- e. Ranking and prioritisation of clusters of urban poor settlements in a participatory manner
- f. Frequency of updation of database created

QUALITY OF SERVICES AND EXTENT OF ACCESS TO SERVICES

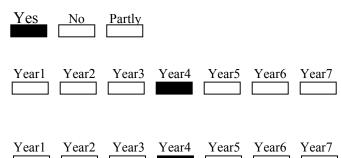
Specify the benchmark quality of services targeted for delivery to urban poor for each of the areas mentioned below. It is presumed that this quality of service is targeted for all urban poor. Cities should set progressive benchmarks so as to improve the quality of services rendered over the Mission period.

g. HOUSEHOLD LEVEL BASIC SERVICES

| No. | Area of service delivery ²⁷ | Quality Parameter | Target Quality Benchmark ²⁸ | Level of access targeted in each year (in terms of % HHs of urban poor that access services at the targeted quality benchmark) | | | | 0 | | |
|-----|---|----------------------|---|---|--------|--------|--------|--------|--------------|--------|
| | | | | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
| 1. | Water Supply | | | | | | | | | |
| 1.1 | Household level | No. of hours of | 150 lpcd | | | | | *40% | 80% 1 | 100% |
| | piped water | supply at reasonable | _ | *Augmentation from JNNURM supported WSP. | | | | | | |

 $^{^{27}}$ As access to services is improved through better methods, levels of access through more basic methods will decrease. For e.g. as HHs with access to piped water will increase, HHs with access to tubewells / public taps / tankers will decrease.

| - 69 - | |
|--------|--|



Annually

²⁸ To be defined by the ULB at the time of signing the MoA

| No. | Area of service delivery ²⁷ | Quality Parameter | Target Quality Benchmark ²⁸ | Level of access targeted in each year (in terms of % HHs of urba poor that access services at the targeted quality benchmark) | | | | | | |
|-----|---|----------------------|---|--|--------------|--------------|-------------|------------|-------------|--------|
| | | | | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
| | supply | pressure | | | | | | | | |
| 1.2 | Public taps / stand | No. of hours of | 150 lpcd | | | 30% | 25% | 10% | 7% | 5% |
| | posts | supply at reasonable | | | | | | | | |
| | | pressure | | | | | | | | |
| | | Avg. distance from | | | | | | | | |
| | | HH in metres | | | | | | | | |
| 1.3 | Handpumps / | Avg. distance from | | | | | | | | |
| | Tubewells | HH in metres | Not applicable | Not a | pplicable a | as there a | e no hand | l pumps in | stalled by | SMC. |
| | (untreated ground | | | | | | | | | |
| | water source) | | | | | | | | | |
| 1.4 | Water Tanker | Response time on | 6 Hours | | | 30% | 30% | 20% | 15% | 10% |
| | supply | request in hrs. | | | r | 1 | 1 | 1 | | |
| | | | | | | | | | | |
| 2. | Sanitation | Γ | 1 | | | | | | | |
| 2.1 | Household level | Type of toilet | Standard PF Latri | ne | | | | | 50% | 100% |
| | individual toilets | Type of conveyance | Sewerage | | | | | | | |
| | | / disposal system | | 0 | | | | | | |
| 2.2 | Community toilets | Seats per population | | Commur | nity specifi | c latrines a | re not used | l/proposed | in th syste | em. |
| | | using them | | | | | | | | |
| | | Avg. distance from | | | | | | | | |
| | | HHs in m | | | | | | | | |
| | | Type of conveyance | | | | | | | | |
| | | / disposal system | | | | | | | | |
| | | Facilities for aged, | | | | | | | | |
| | | women, children, | | | | | | | | |
| | | diabled | | | | | 1 | 1 | | 1 |
| | | | | | | | | | | |

| No. | Area of service delivery ²⁷ | Quality Parameter | Target Quality Benchmark ²⁸ | Level of access targeted in each year (in terms of % HHs of urban poor that access services at the targeted quality benchmark) | | | | | | |
|-----|---|--|--|---|--------|--------|--------|--------|--------|--------|
| | | | | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
| 3. | Housing | | | | | | | | | |
| 3.1 | Housing | Pucca housing for each household | 100% | | | 30% | 40% | 50% | 80% | 100% |
| 3.2 | Night shelters / community shelters | Avg. distance to be traversed by homeless in m | Shall be planned as per requirements | | | 20% | 30% | 40% | 80% | 100% |
| | | | | | | | | | | |

Please provide qualitative comments on above as appropriate.....

h. **OTHER INFRASTRUCTURE SERVICES**

| | No. | Area of service delivery ²⁹ | Quality Parameter | Target Quality Benchmark ³⁰ | Target year in which all poor households shall have access to services at the target quality benchmark (State year of the Mission Period) | | | | | |
|---|-----|---|------------------------------|---|--|--|--|--|--|--|
| | 4. | Solid Waste Management | | | | | | | | |
| 4 | 1.1 | Street sweeping | Frequency of street sweeping | Daily 100% | Year 3 | | | | | |

²⁹ As access to services is improved through better methods, levels of access through more basic methods will decrease. For e.g. as HHs with access to piped water will increase, HHs with access to tubewells / public taps / tankers will decrease.

³⁰ To be defined by the ULB at the time of signing the MoA

| No. | Area of service delivery ²⁹ | Quality Parameter | Target Quality Benchmark ³⁰ | Target year in which all poor households shall have access to services at the target quality benchmark (State year of the Mission Period) |
|-----|---|--|---|--|
| 4.2 | Waste Collection | Avg. distance of HHs from bin in m | To phase out all community bins and achieve 100% door to door collection | Year 6 |
| | | Frequency of lifting of waste from community bin | Daily house to house collection | Year 7 |
| 5. | Roads and Drain | ns | | |
| 5.1 | Provision of pucca (all | HH level access (roads in front of houses) | 100% | Year 6 |
| | weather) roads | Access of slum cluster to main roads | 100% | Year 6 |
| 5.2 | Provision of storm water drains | HH level access to covered drains | | |
| 6. | Street Lighting | | | |
| 6.1 | Provision of street lights | Street illumination through out the year | 100% approach roads | Year 4 |
| 7 | Community Fac | ilities | | |
| 7.1 | Aanganwadi / creche | Avg. distance of HHs from the facility in m | 0 to 1km | Year 5 |
| 7.2 | Community halls | Avg. distance of HHs from the facility in m | 1km | Year 5 |
| 8. | Primary healthc | are | | |

| No. | Area of service delivery ²⁹ | Quality Parameter | Target Quality Benchmark ³⁰ | Target year in which all poor householdsshall have access to services at the targetquality benchmark(State year of the Mission Period) |
|------|---|---|---|--|
| 8.1 | Preventive health care – inputs and advise | Frequency of visits by health worker / other modes of communication reaching the urban poor | Visit to each Household once in two months | Year 4 |
| 8.2 | Curative healthcare | Reliability of the service Avg. distance of HHs from facility in | 100% | Year 3 |
| 9. | Primary Educat | ion | | |
| 9.1 | Primary education | Enrollment rate Drop out rate Avg. distance of HHs from facility in m | 100% 10% 1km | Year 5 Year 6 Year 3 |
| 10. | Support for live | ihoods | | |
| 10.1 | Skill development training | Persons trained who pursue related occupation | 50% | Year 6 |
| 10.2 | Micro-credit | Access to participate in micro-credit group in the community | 50% | Year 6 |

Please provide qualitative comments on above as appropriate.....

METHODS AND PARTICIPATION BY COMMUNITIES

i. State the areas, intended mechanisms and timelines for participation by communities of urban poor in the entire range of urban services and poverty alleviation programmes. (few examples are illustrated in the table)

| No. | Sector | Nature of Involvement | Community Mechanism | Target Mission | Targeted scale of |
|-----|-------------------|---------------------------------|---------------------|-----------------------|----------------------------|
| | | | | year to start | activities by end of the |
| | | | | initiative | Mission period |
| 1. | Basic services – | Participatory planning at micro | Slum associations | Year3 | 100% of all developments |
| | water supply, | level | | | in these sectors shall be |
| | sanitation | | | | through such mechanism |
| 2. | Roads within slum | Through self help groups | Self help groups | Year 4 | Atleast 50% of all such |
| | clusters | | | | contract through self help |
| | | | | | groups. |

SECURITY OF TENURE

Please state targeted percentage of urban poor households that would have Year1 Year7 Year2 Year3 Year4 Year5 Year6 j. Secure tenure of their place of dwelling. 85 85% 85% 90% 97% 93% 100[°]/ (state target % for each year of Mission Period) % k. Please state targeted percentage of urban poor micro-entrepreneurs that Year1 Year2 Year3 Year4 Year5 Year6 Year7 would have secure tenure of their place of work (state target % for each year of Mission Period) 0% 75% 0% 0% 50% 65% 85%

OPTIONAL REFORMS³¹

³¹ IN CASE OF URBAN AGGLOMERATIONS WITH MULTIPLE ULBS, THE ULB RELATED REFORMS IN THIS SECTION SHOULD BE PROVIDED FOR EACH ULB IN THE JNNURM CITY SEPARATELY

O1-INTRODUCTION OF PROPERTY TITLE CERTIFICATION SYSTEM

DESIRED OBJECTIVES:

JNNURM requires certain reforms to be undertaken by states/ cities towards putting in place an effective Property Title Certification System. The cities need to ensure proper management and record of all property holdings within the city. The new system should reflect authentic ownership at all points and information on holdings should be easily accessible.

BACKGROUND

1. CURRENT STATUS

- a. What is the current system for-?
 - i. Property Registration³²
 - ii. Transfer of Property³⁵

The registration and transfer of property is covered under J&K Transfer of Property Act and J&K Land Alienation Act. All the registration of properties are made by appropriate judicial court on the basis of records provided by the Revenue Agencies, headed by District Collectors. After the sale/registration deeds are registered / attested by the appropriate judicial authority, the same are produced by the party before the Revenue Agencies for necessary entry into land records. The state has a well established land records management regime and steps are afoot to bring all the land records on the web site. The web site currently under development will have all the details of the land available indicating therein the status of the land, owners name and necessary maps of land holdings. This system would continue to be in vogue because of its efficacy.

b. Please indicate whether information on change of ownership (owing to transaction of property) or encumbrances is being captured? If so how? (For eg. is there information received from the Dept. of Stamp and Registration?)

No such data is currently available and after the operation of web site by the revenue agencies, all the records would be on the finger tips and can be downloaded any where with precession.

³² Explain in detail the role of various institutions and the processes involved

c. Does the property registration system record the following-?

| | Status | Yes | No | Remarks |
|------|--------------------|-----|----|---------|
| i. | Lien | Yes | | |
| ii. | Court orders | Yes | | |
| iii. | Easements | Yes | | |
| iv. | Restrictions | Yes | | |
| v. | Encumbrances | Yes | | |
| vi. | Lease | Yes | | |
| vii. | Third party claims | No | | |

d. Which Legislation is followed for registration and record of properties?

The J&K Transfer of Property Act and J&K Land Alienation Act are followed for the purpose.

e. What is the status of E-management of property records?

| Activity | Already in place | Under | Not done so far | Remarks |
|---|------------------|----------------|-----------------|------------------|
| | | implementation | | |
| Assessment of properties using GIS | | | | Being formulated |
| Electronic database of property records | | | | Being formulated |
| Software application for regular upgradation of | | | | Being formulated |
| records | | | | |
| System for online registration | | | | Being formulated |
| ILIS (Integrated Land Information System) | | | | Being formulated |

f. Provide Information on current status of Properties registration

| Estimated number of properties in the $city^{33}(a)$ | <i>No. of properties on records in the Municipality</i> ² (<i>b</i>) | No. of disputed properties | Coverage Ratio(b/a*100) |
|--|---|----------------------------|----------------------------|
| | Survey in progress | | |

³³ Please mention the method used for identifying these property figures

No

g. What is the basis for determination of ownership of a property (eg. a title deed)?

This is determined by the revenue agencies by issuing extracts of land records duly authenticated by the Executive Magistrate.

h. Is it an absolute ownership or does the state guarantee the validity of transaction in any manner? Yes

i. Comment on the guarantee status of ownership in the current system

Current system is based on well established land records formulated by the revenue agencies. The extracts of land records issued by the Executive Magistrate guarantee the status of ownership.

j. Is there a list of documents identified to serve as evidence of change of ownership (Registration deed, partition deed, settlement deed etc)? If yes please give the details.

| List of evidence documents | Comments |
|----------------------------|---|
| a Registration | Revenue records |
| b Extracts | As per land records |
| c sale deed | As Court registers/papers |
| d Other transaction deeds | Various transaction deeds as registered |
| | with the competent authority |
| e Court Order | As per the order of Competent Court |

k. What is the frequency of update of property records? When was it done last?

It is a continuous process. Presently the settlements/updations are going on alongwith computerization of land records.

TIMELINE FOR ACTION ON REFORMS

Please indicate the mission year by which the following targets would be met-

- a. Listing of all the properties in the city
- b. Finalisation of decisions on the new registration system, state guarantee and legislative amendments

| Year2 | | | |
|-----------|------|------|--|
| Year2 | | | |

- Amendment of legislation and notification Year1 Year2 Year3 Year4 Year5 Year6 Year7 c. d. Detailed design of system Year1 Year2 Year3 Year4 Year5 Year6 Year7 Inventory of all recorded properties (after enquiry of titles and existing evidences) Year3 Year4 Year5 Year7 e. Year1 Year2 Year6 Update of all the records to reflect current owner and preparation of a 'Register of Titles' f. Year1 Year2 Year3 Year4 Year5 Year6 Year7 Computerisation of all the property records against ownership Year6 Year7 Year1 Year2 Year3 Year4 Year5 g. Initiation of issue of Property Tax Certificate (on request) to the existing owners, accompanied h. Year1 Year2 Year3 Year4 Year5 Year6 Year7 by cancellation of all previous certificates i. Setting up a system for regular upgradation of records (eg. MIS with links to all Year1 Year2 Year3 Year4 Year5 Year6 Year7 offices having bearing on land encumbrances) Setting up a system for online provision of information receipt (relating to transactions), Year2 Year3 Year5 Year6 Year7 Year1 Year4 j. dissemination and requests for certificates Timeline for achieving 100% registration of properties k. Year 2 Year 3 Year 4 Year 5 Year 6 Year 1 Year 7 % properties 60% 70% 80% 90% 100% registered
- 1. Any other reforms being undertaken (give details in the space provided)

J&K State has a well established property registration regime managed by two Directorates of Land Records established at Srinagar and Jammu. we have undertaken settlement operations at various times and currently fresh land settlement operations are going on under J&K Land Consolidation Act.

O2- REVISION OF BUILDING BYELAWS TO STREAMLINE THE APPROVAL PROCESS

(For construction of buildings, development of sites etc.)

DESIRED OBJECTIVE/S

JNNURM requires certain reforms to be undertaken by states/ cities towards streamlining of the building approval process, with the broad objective of establishing a simple, transparent and lesser time-consuming process that encourages development.

CURRENT STATUS

a. Which agency is responsible for preparing Building Byelaws?

Srinagar Municipal Corporation and Housing and Urban Development Department of J&K State have repaired fresh Building Bye Laws in terms of the provisions of the J&K Municipal Corporation Act, 2000.

b. Which legislation governs the formulation of Building Byelaws and implementation of the regulation?

J&K Municipal Corporation Act, 2000

c. Explain the role of various agencies involved with building permission and sanction.

| Agency | Role |
|-----------------------------------|---|
| A. Srinagar Municipal Corporation | Approval to building plans and issuance of permissions |
| B. Srinagar Development Authority | issuance of NOC with reference to land use indicated in the Master Plan 2001-2021 |
| C. PHE Department | issuance of NOC with reference to lay out plan of water supply. |
| D. Power Development Department | issuance of NOC with reference to HT lines |
| F. UEED | issuance of NOC with reference to Sewerage and Drainage. |
| G. Asstt. Commissioner Revenue | issuance of title of land. |

- d. Explain in detail the existing process of building approval.
 - Submission of building proposal by the owner through an Architect, or Licensed Engineer in the prescribed format, alongwith requisite documents and the ownership documents of the land.
 - Scrutiny by various agencies as may be applicable viz Srinagar Municipal Corporation, Srinagar Development Authority, PHE Department, Power Development Department, UEED and Asstt Commissioner Revenue.
 - Scrutiny of the proposal by the Building Section of the Corporation as per the provisions of the Control of Building Regulations Act, J&K Town Planning Act and Master Plan., 2001-2021.
 - Approval to the proposal by the Building Operations Control Authority headed by Commissioner Srinagar Municipal Corporation.
 - Payment of requisite development charges and other fees as applicable by the proposer after approval by BOCA.

e. Are the Building Byelaws uniform throughout the city? (If not, give details) Yes

No

Master Plan provides for FSI norms, land use pattern and zonal regulations. All these are followed while granting building permissions

e. How many regulation parameters does a building permission consider? List those.

| List of Parameters | Comments |
|--------------------------------------|--|
| A Requirements of sites | For ensuring adequate plot area, access and hygienic conditions. |
| B User | To ensure user compatible with the zoning in the Development |
| | Plan. |
| C FSI and Tenement Density | To control Development |
| D Open spaces | To provide adequate Light and Ventilation |
| E Recreation Ground | To ensure necessary amenities in large layouts. |
| F Parking | Provide adequate parking in any layout so as to prevent parking |
| | on roads |
| G Requirements of Parts of Buildings | To ensure proper sizes of Tenements and rooms. |
| H Services | Drainage lines, septic tank and soak pit and under ground water |
| | tank. |

The control of Building Operations Act has come into being in 1988 and there have not been any amendments to the said act so far. However fresh Bye Laws have been formulated and have been submitted to the State Govt. for notification

f. When was the Building Byelaws last revised?

Indicate the level of modification by ticking agaisnt the following-

| Level | of Modification | Revision date | Detail of modification |
|----------|---|-------------------|------------------------|
| i. Rac | lical changes (FSI, ground coverage etc) | As state at f abo | ve |
| ii. Mir | nor Modifications | | |
| iii. Cha | anges in approval process (If yes, specify) | | |

g. Detail out the extent of use of technology and computers in the process of building approvals as well as upkeep of records.

Building approval process is being computerized.

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h. Indicate the status of Building Approvals in the financial year2004-2005-

| 1 | Number of Applications received (before 30th Feb '2005) | |
|---|--|-------------------|
| 2 | Number of Sanctions made within 1 month from date of receipt of the application | |
| 3 | Number of Sanctions made within 2 months from date of receipt of the application | Within six months |
| 4 | Number of Applications that took more than 2 months for approval | |
| 5 | Average time taken for approval of a building | |

i. Please indicate the possible reasons for delay in the approval process

Currently BOCA meeting is held fortnightly on alternate Saturdays and on an average 50 Building Permission Cases are decided in every meeting.

TIMELINE FOR REFORMS

Please indicate the mission year by which the following targets would be met-

- a. Consultation with stakeholders on modifications required to Building Byelaws
- b. Identification and finalisation of modifications in the existing Building Byelaws in order to streamline the process of approval. (eg. outsourcing of certain activities etc)
- c. Defining mitigation measures for risks from natural disasters as part of Building Byelaws, (including structural safety issues on basis of seismic zones)
- d. Amendment of the existing legislation to introduce the new Building Byelaws and notification
- e. Dissemination of the new set of Building Byelaws through a website

| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|-------|-------|-------|-------|-------|-------|-------|
| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| Year1 | Year2 | | | Year5 | | Year7 |
| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |

- f. City level Workshops to address to the queries of general public
- g. Setting up of an MIS system with links to all offices having bearing on building permission
- h. Start of Approval as per the new building byelaws
- Establishment of interactive citizen enquiry system on status of application for building plan approvals, through methods such as – Interactive Voice Recording System (IVRS), Website, telephone, etc.
- j. Timeline for reduction of average time taken for building sanction

| | | | |
|---|---|--|--|
| | | | |
| | | | |
| | | | |
| | | Y earo | Year/ |
| Year3 Year3 Year3 Year3 Year3 | Year3 Year4 Year3 Year4 Year3 Year4 Year3 Year4 Year3 Year4 | Year3 Year4 Year5 Year3 Year4 Year5 Year3 Year4 Year5 Year3 Year4 Year5 Year3 Year4 Year5 Year3 Year4 Year5 | Year3 Year4 Year5 Year6 Year3 Year4 Year5 Year6 |

| Category of | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
|-------------|--------------------|--------|--------|---------|--------|--------|--------|
| buildings | Time taken in days | | | | | | |
| Residential | | | | 60 days | | | |
| Commercial | | | | 60 days | | | |
| | | | | | | | |

k. Any other reforms being undertaken (give details in the space provided)

We are setting up a transparent regime of building permissions and necessary Bye Laws are being framed for this purpose in terms of the J&K Municipal Corporation Act 2000. After notifying the Bye Laws necessary infrastructure including computerization shall be available.

Yes

O3 - REVISION OF BUILDING BYELAWS TO MAKE RAINWATER HARVESTING MANDATORY IN ALL BUILDINGS TO COME UP IN FUTURE AND FOR ADOPTION OF WATER CONSERVATION MEASURES

DESIRED OBJECTIVE/S

JNNURM requires the states/ cities to take sufficient steps towards promoting the use of rain water harvesting systems in cities by making it mandatory for building permission, with a long term objective of promoting conservation of water and ensuring sustainability of water resources.

CURRENT STATUS

| a. | Is there any legislation for making Rainwater Harvesting mandatory in buildings? | Yes | No | |
|----|--|-----|----|--|
| | | | | |

Yes

Yes

No

No

- b. If yes, please provide following details of the regulation
 - i. Since when has it been adopted?
 - ii. Is it a part of the building byelaws and mandatory for building sanctions?
 - iii. Is it for all buildings?
 - iv. If no, what are the criteria adopted for selected plots or buildings?

TIMELINE FOR ACTION ON REFORMS

Please indicate the mission year by which the following targets would be met-

- a. Final design of Rainwater Harvesting System and decision on end use
- b. Preparation of draft building byelaws to reflect the mandatory clauses of Rainwater Harvesting.

| | Year2 | | | | | |
|-------|-------|-------|-------|-------|-------|-------|
| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
| | | | | | | |

| c. | Amendment of the existing legislation to introduce the new Building byelaws and notification | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
|----|--|---|
| d. | Dissemination of the new set of Building Byelaws through a website | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| e. | City level Workshops to address to the queries of general public | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| f. | Start of Approval as per the new building byelaws | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| g. | Any other reforms being undertaken (give details in the space provided) | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |

Currently no provision exist in the rules for insisting on rain on water harvesting. However a process begin to provide for these provisions. In this behalf the necessary regulations are being added to the existing master plan. After the process is finalized, the same shall be reflected in the Building Bye Laws. The whole process would be completed simultaneously the preparation of Building Bye Laws and will be ready for operation when the Bye Laws are notified.

O4 - EARMARKING AT LEAST 20-25 PER CENT OF DEVELOPED LAND IN ALL HOUSING PROJECTS (BOTH PUBLIC AND PRIVATE AGENCIES) FOR EWS/LIG CATEGORY WITH A SYSTEM OF CROSS SUBSIDISATION

DESIRED OBJECTIVE/S

JNNURM requires certain reforms to be undertaken by states/ cities towards earmarking atleast 20-25 % of developed land in all housing projects (both public and private) for low income families in order to meet the housing needs of both EWS and LIG categories of population.

CURRENT STATUS

a. List the government / quasi-government institutions responsible for provision of housing in the city (eg. Development Authority, Housing Board, Housing Corporation etc).

| S.No | Institution | Approx. no. of dwelling units created in previous financial year |
|------|--------------------------------|--|
| 1 | J&K Housing Board | Nil |
| 2 | Srinagar Development Authority | Nil |
| 3 | | |
| 4 | | |
| 5 | | |

b. Please provide details on extent to which the private sector plays a role in housing development in the city

| Information parameters | Estimates |
|--|---------------|
| Number of private developers in the city | |
| Approximate number of housing projects by private developers | Not available |
| for whom plans were sanctioned in last year | |
| Approximate number of dwelling units created by private | |
| developers in above projects | |

- c. Is there any legislation regarding mandatory reservation of certain percentage of land for EWS/LIG in housing projects? Yes No
- d. If yes, please provide the following details
 - i. Percentage of developed land required to be reserved for EWS/LIG

25%

| •• | | th government as well as | | 0.77 | |
|----|--------------------------|--------------------------------|------------------|----------------|----|
| | last annisachia ta ha | the action magnet of the local | manufa darralan | ama anta'l Vaa | No |
| | IS IT ADDITICATINE TO DO | in onvernment as well as | nitivate develor | omenis/ res i | No |
| | | | | | |

TIMELINE FOR ACTION ON REFORMS

Please indicate the mission year by which the following targets would be met-

a. Decision on the extent of reservation (20-25%)

Reservation for poor in Housing Colonies Development by the public sector. is provided for interms of Govt order issued by the State Govt. to extent of 25% for poor including SC/ST.

- b. Amendment of the existing legislation and notification
- c. Timeline to improve the percentage of reservation for EWS/LIG in housing projects

| | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
|-----------------|--------|--------|--------|--------|--------|--------|--------|
| Percentage of | | | | | | | |
| reservation (%) | | | | | | | |

d. Any other reforms being undertaken (give details in the space provided)

| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year7 |
|-------|-------|-------|-------|-------|-------|-------|
| | | | | | | |

O5 - SIMPLIFICATION OF LEGAL AND PROCEDURAL FRAMEWORKS FOR CONVERSION OF AGRICULTURAL LAND FOR NON-AGRICULTURAL PURPOSES.

DESIRED OBJECTIVE/S

JNNURM requires the states/ cities to take sufficient steps towards streamlining the process of conversion of agricultural land to non-agricultural purposes with the broad objective of establishing a simple, transparent and lesser time-consuming process that encourages development.

CURRENT STATUS

e.

a. Explain in detail the current system for conversion of agricultural land for non-agricultural purposes (for areas coming under Development Authority as well as outside)

We have legislation on the subject which allows conversion of agricultural land for non agricultural purpose. The competent authority for this purpose is the Revenue Minister. However use of agricultural Land for non agricultural purposes can be made for public purposes such as construction of roads, development of new townships etc.

b. List out the number of agencies involved and their roles.

| Agency | Role |
|------------------------------------|--------------------------|
| A Revenue Minister | Sanctioning authority |
| B Financial Commissioner (Revenue) | Recommendatory authority |
| С | |
| d | |

c. Which Legislation/s is/are being followed for conversion of agricultural land for non-agricultural purposes?

J&K Land Revenue Act and J&K Land Alienation Act

d. Has there been any attempt at simplification of the procedure of such conversions in the past? State 'yes' or 'no' and give details.

The State Govt. has no intention to simplify this procedure. This is necessary in view of saving the agricultural lands for posterity

- i. Residential use-
- ii. Other use (Industrial, commercial etc)-
- f. Please indicate the possible reasons for delay in the process for conversion of agricultural land for non-agricultural purposes

As stated above.

TIMELINE FOR ACTION ON REFORMS

| a. | Finalise on modifications in the existing procedure in order to streamline and standardise the process of conversion. | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
|----|---|--|
| b. | Amendment of the existing legislation and notification | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| c. | Dissemination of the new process through a website | Year1 Year2 Year3 Year4 Year5 Year6 Year 7 |
| d. | City level Workshops to address to the queries of general public | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| e. | Setting up an MIS system with links to all offices having bearing on conversion of land-use | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| f. | Establishment of interactive citizen enquiry system on status of application for conversion of land use through methods such as – Interactive Voice Recording System (IVRS), Website, telephone, etc. | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
| g. | Start of conversions as per the new legislation | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |

h. Average average time taken for conversion of land-use, to reduce over the Mission Period

| | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
|----------------------|--------|--------|--------|--------|--------|--------|--------|
| Time taken in months | | | | | | | |

| i. | Any other reforms being undertaken (give details in the space provided) | Year1 Year2 Year3 Year4 Year5 Year6 Year7 |
|----|---|---|
| | | |
| | | |
| | | |
| | | |
| | | |

O6 - INTRODUCTION OF COMPUTERIZED PROCESS OF REGISTRATION OF LAND AND PROPERTY³⁴

DESIRED OBJECTIVE/S

JNNURM requires the states/ cities undertake steps to computerise the process of registration of land and property, so as to deliver efficient, reliable, speedy and transparent services to citizens.

CURRENT STATUS

a. Explain in detail the prevailing process of getting a property or land registered?

The settlement operation is currently going on and all the land records shall be got computerized after the operations are complete. This would include registration and mutations.

No

No

- b. To what extent is the present system computerized
 - i. Is there a computerized record of registered properties? Yes
 - ii. Can the property holder register through internet?

TIMELINE FOR REFORM

a. Indicate the target year for conversion to an electronic process of registration

| Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
|--------|--------|--------|--------|--------|--------|--------|
| | | | | | | |

Yes

³⁴ Related process improvements and reforms measures are expected to be covered under the Reforms for Property Title Certification.

O7- BYELAWS ON REUSE OF RECYCLED WATER

DESIRED OBJECTIVE/S

JNNURM requires the cities frame byelaws related to reuse and recycling of waster water, so as to conserve water resources.

CURRENT STATUS

| a. | Is there any byelaw pertaining to reuse of recycled water? Yes No |
|----|--|
| b. | If yes, please provide following details – |
| | i. Since when has it been adopted? |
| | ii. Is it a part of the building byelaws? Yes No |
| | iii. Which legislation stipulates it? |
| c. | Mention its coverage and specifications in brief |
| | The State is contemplating incorporating of provision of reuse of recycled water in the Building by – laws |

TIMELINE FOR ACTION ON REFORMS

- a. Final design and decision on end use of a Waste Water Recycling System
- b. Preparation of draft building byelaws to reflect the mandatory clauses of such a system
- c. Amendment of the existing legislation to introduce the new Building Byelaws and procedures

| Yearl | Year2 | Year3 | Year4 | Year5 | Year6 | Year 7 |
|-------|-------|-------|-------|-------|-------|--------|
| | | | | | | |
| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year 7 |
| | | | | | | |
| Year1 | Year2 | Year3 | Year4 | Year5 | Year6 | Year 7 |
| | | | | | | |

Dissemination of the new Building Byelaws through a website d. Year2 Year3 Year4 Year5 Year6 Year7 Year1 City level Workshops to address to the queries of general public Year2 Year1 Year3 Year4 Year5 e. Start of Approval as per the new Byelaws f. Year1 Year5 Year6 Year2 Year3 Year4 Any other reforms being undertaken (give details in the space provided) Year2 Year3 Year4 Year5 Year1 g.

Year 7

Year7

Year7

Year6

Year6

O8-ADMINISTRATIVE REFORMS

DESIRED OBJECTIVE/S

JNNURM requires the administrative reforms are undertaken in ULBs and other institutions engaged in urban sector management. Such administrative reforms should include – instituting better human resource management systems, reduction in establishment expenditure by introducing voluntary retirement schemes, non-filling up of posts falling vacant due to retirement, extensive use of outsourcing, performance review and management mechanisms, etc., and achieving specified milestones in this regard.

CURRENT STATUS

STAFF DETAILS AND HUMAN RESOURCE MANAGEMENT

| Item | Class 1 staff | Class II Staff | Class III staff | Class IV staff | Total | Remarks, |
|--|---------------|----------------|-----------------|----------------|-------|----------|
| | | | | | | if any |
| Total staff in the Corporation/ ULB | 01 | 32 | 903 | 2847 | 3783 | |
| Permanent/Regular posts | 01 | 32 | 903 | 2062 | 2998 | |
| Occupied posts | 01 | 24 | 841 | 1947 | 2813 | |
| Temporary staff | - | - | 08 | 777 | 785 | |
| Technical staff | 01 | 19 | 257 | - | 276 | |
| Non technical staff | 01 | 05 | 592 | 2724 | 3322 | |
| Vacant posts | - | 08 | 62 | 115 | 185 | |
| Number of new posts created in the past five years | - | - | - | - | - | |
| Number of recruitments done against the above posts | - | - | - | - | - | |
| Number of posts fallen vacant due to retirement during the past five years | - | 02 | 59 | 04 | 65 | |
| Number of recruitments done against the above posts | - | - | - | - | - | |
| Number of retirements expected in the next five years. | - | 05 | 104 | 70 | 179 | |

Please give the following details-

Detail out the Initiatives taken for HR management and performance management under taken in the past two financial years

| Initiative | Date | Details | Achievements |
|--|------|---|--------------|
| The business process re-engineering work | | A detailed and comprehensive exercise and | Various Bye |

| Initiative | Date | Details | Achievements |
|------------|------|---|---|
| | | analyses of actual working of every branch of SMC is being carried out. This has become necessary in view of enactment of J&K Municipal Corporation Act 2000. the Act envisages various basic development activities as also the management of basic faculties/services to be interested to the Srinagar Municipal Corporation. These functioning are replica of the reforms to be under taken under JNNURM. | been framed and the processes is currently in the final stage. Besides complete reorganization of the SMC has been under |
| | | | |
| | | | |

STAFF- TRAINING

b. List down the Initiatives taken for staff training in the past

| Initiative | Date | Details | Achievements | |
|--|----------------|--|-------------------------------|--|
| As already stated above SMC is currently going or | n in reorgani | ization/overhauling phase necessitat | ted due to enactment of J&K | |
| Municipal Corporation Act 2000, the necessary progra | ummes for in l | house as well as on site training prog | rammes are being framed. This | |
| exercise shall also get completed with the reorganization of the Corporation. However, we regularly depute our sanitation supervisor | | | | |
| staff and other eligible personal to various training courses like Sanitary Inspectors Training Course and Food Inspectors Training | | | | |
| Course. Besides the officers of SMC have been partic | ipating in var | rious courses sponsored by Minister | of Housing and Urban Poverty | |
| Alleviation, Govt. of India. | | | | |

Optional Reforms

ESTABLISHMENT EXPENDITURE

c. Total Establishment expenditure over the past five years

| | | | | Rs. | In lacs | |
|--------------------------------------|----------|----------|----------|----------|---------|---------|
| | FY 2001- | FY 2002- | FY 2003- | FY 2004- | FY | CAGR |
| | 02 (Rs.) | 03 (Rs.) | 04 (Rs.) | 05 (Rs.) | 2005-06 | |
| Particulars | , , | | | | (Rs.) | |
| Salaries, Wages and Bonus | | | | | | |
| Benefits and Allowances | 2592.32 | 2398.07 | 2703.84 | 2996.58 | 1990.52 | 2516.46 |
| Other Terminal & Retirement Benefits | 29.88 | 38.80 | 23.90 | 48.70 | 41.08 | 36.47 |
| Total establishment expenses | 2624.24 | 2439.93 | 2734.46 | 3068.28 | 1937.60 | 2560.89 |
| Total Establishment expenses as % | 91.43% | 91.77% | 92.16% | 89.87% | 89.37 | 90.96 |
| of Total Revenue Income | | | | | | |

d. List down the initiatives taken for reduction in Establishment Expenditure (if any) in the past

| Initiative | Date | Details | Achievements |
|----------------------------|------|---------|--------------|
| No specific data available | | | |
| | | | |
| | | | |
| | | | |
| | | | |

TIMELINE FOR ACTION ON REFORMS

a. Please identify the steps you wish to take in order to bring about the following. A few steps are being suggested here.

| Area of Reform | Proposed steps | Targeted Yea the mission pe | |
|--|--|--------------------------------|-------------------------|
| a. Rationalisation in staff & Human Resource Management Suggested steps: Identification of loopholes in the existing staffing Draft Proposal for changes in staffing policy Draft Proposal for reforms in performance evaluation system Employee Consultation Discussion with various ULB Departments Cabinet Approval Preparation of Enabling Legislation | As already stated reorganization of SMC is currently being worked out. After completion of the exercise along-with training needs to enhance the working capacity and efficiency of the staff. Complete training requirements for human resources management would be scheduled and implemented at the beginning of forth JNNURM year. The whole exercise is being conducted with consultation from employees, corporators, executive/management heads and state govt. | Year 4 | |
| b. Staff Training Suggested steps: Assessment of training needs Finalisation of training curriculum Selection of Agencies to provide training Conduct of training Training programs identified | As above | Year 4 | |
| c. Reduction in Establishment Expenditure Suggested steps: Outsourcing certain functions Higher capacity utilisation | The SMC is currently doing exercises for outsourcing certain activities like sanitation, solid waste collection and collection of taxes | Year 4 | |
| Energy savingCost control targets | The SMC would be undertaking a broader consultancy exercise for outsourcing collection of water taxes after the job is formally taken over by it in accordance with the provision of the J&K Municipal Corporation Act 2000. | Year 6 | JS |
| d. Continuity of tenure of key decision makers Suggested steps: | | |)rn |
| Minimum average tenure of Municipal Commissioner | Even now conventionally the average term of deputation for the Municipal Commissioner is 2 years. | | ff |
| e. Management review systems Suggested steps: Periodic review by Mayor & Municipal Commissioner Generation of Daily / Weekly / Monthly and Quarterly Performance reports on – Financial, Service delivery and | Periodic review is already being taken by the Mayor & Municipal Commissioner. The Corporation is going for computerization of all its functions and services. The system, after its commissioning, would generate such facilities for reviewing all its functions. | Year 5 | Optional Reforms |
| Srinagar Municipal Corporation, Srinagar-Jammu & Kashmir | | - 97 - | Option |

| Area of Reform | Proposed steps | Targeted Year in the mission period |
|------------------|----------------|-------------------------------------|
| Capital Projects | | |

b. Please give the identified milestones with respect to rationalisation / redeployment in number of staff against the mission year

| | Year 1 | Year 2 | Yee | ır 3 | Year 4 | J | Year 5 | Year 6 | | Yea | r 7 |
|-----------------|---|---------------|------|---------|----------|----|-----------|--------|-----|-----|-------|
| Number of staff | Specific n | nilestones in | n th | is rega | rd would | be | submitted | after | the | on | going |
| | reorganization/overhauling process is complete. | | | | | | | | | | |

c. Please state by when the ULB shall evolve a detailed Training Plan for its staff. At what frequency such plan shall be reviewed.

Specific milestones in this regard would be submitted after the on going reorganization/overhauling process is complete.

d. Please give the identified milestones for reduction in establishment expenditure against the mission year

| | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
|---|--|--------------|----------------|-----------------|---------------|--------------|------------|
| Targeted reduction in Establishment Expenditure | Since the SMC is going through a process of reorganization owing to multiplicity of | | | | | | |
| (as % of Total Revenue Income) | functions pertaining to providing of basic services as per J&K Municipal Corporation Act | | | | | | |
| | 2000 and JNNURM guidelines, the details about the reduction of Revenue expenditure | | | | | | |
| | with reference to Revenue Income shall be provided after the said reorganization is | | | | | | |
| | completed. | However, th | ere will be | quantum jum | p in this are | ea of reform | because of |
| | increased R | evenue Incon | ne and rationa | lization of sta | ıff. | | |

e. Ensuring stability of tenure(minimum 2 years) for Municipal Commissioner/executive Officer and other municipal functionaries/staff(commitment to be given by state) Year1 Year2 Year3 Year4 Year5 Year6 Year7

The tenure of Commissioner Municipality, Health Officer and Engineers and other staff on deputation to the Corporation is generally two years and any deviation from the norm takes place in exceptional circumstances only. The tenure of the other officers borne on the establishments/cadre of SMC is secure as they remain in the SMC till superannuation.

O9- STRUCTURAL REFORMS

DESIRED OBJECTIVE/S

JNNURM requires the structural reforms are undertaken in ULBs and other institutions engaged in urban sector management. Such structural reforms should include – reviewing and revamping the organisation structure of the ULBs to align it to current requirements, decentralisation within the ULB where necessary, creation of trained cadres of municipal staff in specific technical disciplines, improved coordination mechanisms amongst city level agencies, etc. and achieving specified milestones in this regard.

CURRENT STATUS

a. Has the organisation structure of the ULB been reviewed in the last one year? Please key issues with the prevailing organisation structure of the ULB.

No. However, in view of the on going process of reorganization in the SMC, it would entail structural changes.

- b. Does the ULB operate through Zonal Offices? If yes, give the following details- Yes
 - i. How many such offices exist in the city?

| 40 |
|----|
|----|

ii. What functions do they perform and what powers do they yield ?

As already stated, the SMC is currently going on through process of administrative/structural reorganization, the reforms in this sphere shall be in accordance with guidelines of the JNNURM as also the provisions of J&K Municipal Corporation Act 2000. Full details of these structural reforms would be furnished after completion of the process

c. Please state the specific cadres of staff that are employed in the ULB.

| Cadre of staff | Functional area they are employed in the ULB | Method of selection | Average tenure in one ULB |
|---------------------------|--|---------------------|---|
| General Administration | 690 | Selection/promotion | Till superannuation/expiry of deputation period |
| Health | 2903 | Selection/promotion | Till superannuation/expiry of deputation period |
| Engineering | 116 | Selection/promotion | Till superannuation/expiry of deputation period |

| Horticultural | N.A. | Selection/promotion | Till superannuation/expiry of | |
|---------------|------|---------------------|-------------------------------|--|
| | | | deputation period | |
| Town Planning | 20 | Selection/promotion | Till superannuation/expiry of | |
| | | | deputation period | |
| Revenue | 65 | Selection/promotion | Till superannuation | |
| Sanitation | 2540 | Selection/promotion | Till superannuation | |

d. List role of ULB in other city level parastatal agencies. (for e.g. representation on board, membership in coordination committees, etc.)

The Mayor is a member of District Development Board for District Srinagar.

TIMELINE FOR REFORMS

a. List sets of initiatives planned within the ULB organisation (for e.g. reallocation of functions within the ULB departments, alignment of sub-ULB level geographic jurisdictions of various departments with ward boundaries, decentralisation of functions, etc.)

| Initiative for Organisational structural improvements | Target Date |
|--|-------------|
| In view of on going process of administrative/structural reforms a total new setup/mechanism would be | |
| available for undertaking a fool proof/transparent operational activities in the sphere of providing basic services. | |
| Complete details in this behalf shall be provided after the process gets completed. | |
| | |
| | |
| | |

b. List sets of initiatives planned for inter-agency coordination and accountability amongst city level agencies

| Initiatives for inter-institutional structural reforms | Target Date |
|---|---------------|
| Currently the Municipal Commissioner with the assistance of Joint Commissioners, works, Town Plannir | ng and Year 5 |
| General Administration coordinates the functions of various wings/branches of the SMC. He also coordinate | es with |
| other agencies like Town Planning Organization and other agencies involved in the development and Plann | ning of |
| the city. | |
| SMC is evolving a Joint coordination mechanism for planning and development of City. | |

c. List State level structural reforms to be undertaken for creation of cadre of municipal staff for different technical disciplines.

| Initiatives for creation of cadres of municipal staff within the State | Target Date |
|--|-------------|
| SMC is going for reorganization of staff and for every branch/wing/department SMC shall be managed through different cadres, specialized in their activities, which shall get created with the reorganization/rationalization of | |
| staff. | |
| | |
| | |

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O10 - ENCOURAGING PUBLIC PRIVATE PARTNERSHIP

DESIRED OBJECTIVE/S

JNNURM requires the cities widely deploy public-private partnership models for more efficient delivery of civic services. Cities should explore wide array of options available for such partnerships and deploy those that optimal in meeting the needs and priorities of its citizens.

CURRENT STATUS

a. List down the key initiatives in PPP, including outsourcing of services undertaken in the ULB during the past five years.

| Initiative | Date | Details | Achievements |
|---------------------------|----------------|---|-------------------------|
| Garbage collection | Since 4 years | Collection and transportation of garbage from door to door | 5% |
| Pay and use toilet blocks | Since 10 years | Community latrines on modern lines and on pay and use basis are constructed by SMC through its Works Divisions | Nearly 10 toilet blocks |
| | | | |

TIMELINE FOR REFORMS

b. List down the State level regulatory and policy initiatives planned for encouraging and deepening PPP in urban services

| Target Date | Intended impact |
|-------------|-----------------|
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | Target Date |

c. List down the city level project initiatives planned through PPP in the next three years.

| Project | Target Date | Mode of PPP |
|--|-------------|--|
| Urban Transport Solid Waste Management Parking Lots Toilet Blocks Rotaries | By 2008 | NGO's, Business Houses and Industrial Establishments |

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